# **EXHIBIT 4**

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This Agreement is made as of the 1st day of April, 1900 between HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC. and HADASSAH MEDICAL RELIEF ASSOCIATION, INC., tax-exempt membership corporations, organized and existing under the laws of the State of New York, U.S.A. (hereinafter collectively referred to as "HADASSAH"), of the one part, and THE HEBREW UNIVERSITY ASSOCIATION, formed under the Ottoman Law of Associations, and THE HEBREW UNIVERSITY OF JERUSALEM, a corporation recognized under the Council for Higher Education Law 5718-1958 (hereinafter collectively referred to as "THE UNIVERSITY"), of the other part.

#### WITNESSETH:

#### PREAMBLE WHEREAS.

- A. Various agreements, including the agreements on Affiliation and Relationship of February 17th, 1936, May 24th, 1945, the Agreements of May 3, 1950, and of January 25, 1956, and other agreements, have been concluded between HALLISTAH and THE UNIVELSITY for the purpose of providing medical and dental education and research in Israel and of regulating financial, administrative and other matters arising therefrom or connected therewith; and
- B. HADASSAH, THE AMERICAN FRIENDS OF THE HEBREN UNIVERSITY and THE AMERICAN JENISH PHYSICIANS COUNTRIES have, by agreement, including an agreement dated January 22, 1945, organized a joint compaign to raise funds (hereinafter referred to as "THE JOINT FUND") for the construction of certain buildings required for medical education and research (generally described as The Nedical School) and have raised by their joint efforts certain sums toward the erection of such buildings; and
- C. The monies raised by the aforementioned JOINT FUND have since been placed at the disposal of The UNIVERSITY in accordance with an agreement dated May 5, 1956 and the memorandum dated May 8, 1956; and

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- D. In order to implement the aforementioned agreements,
  HADASSAH and THE UNIVERSITY have established a comprehensive network
  of facilities for education and research in the medical sciences;
  and
- E. HADASSAH and THE UNIVERSITY have jointly retained the architectural services of Joseph Neufeld for the preparation of plans for THE HADASSAH-HEBREM UNIVERSITY REDICAL CENTER (hereinafter referred to as "THE MEDICAL CENTER") comprising various buildings and structures to be erected by HADASSAH and by THE UNIVERSITY, respectively, on certain lands situated near Ein Karem in the environs of Jerusalem, and leased to HADASSAH and THE UNIVERSITY, respectively, as hereinafter more particularly described; and
- F. In view of the public trust involved in the raising of the aforementioned JOINT FUND, and the firm intention of the parties hereto, from the very inception, that the relationship between them shall be placed on a permanent, continuing and exclusive basis, and the desire of the parties to establish clearly their respective rights, interests and obligations in and to their respective facilities used for medical and dental teaching and research at THE MEDICAL CENTER, and in and to any other clinical facilities of MADASSAH that may be used for teaching and research, and in and to any other research or teaching facilities relating to medical sciences that THE UNIVERSITY may develop in the future;

NOW, THEREFORE, HADASSAH and THE UNIVERSITY HAVE MUTUALLY AGREAD AS FOLLOWS:-

## Section 1. EXCLUSIVE AND PREMANENT AFFILIATION

(a) HADASSAH and THE UNIVERSITY hereby affirm and constitute an irrevocable, continuing and exclusive affiliation in respect of the establishment, maintenance and development of THE LEDICAL CENTER and the promotion of education and research in the medical sciences at THE MEDICAL CENTER and elsewhere in Israel.

Accordingly, neither party shall be at liberty to change the aforementioned relationship, or the exclusive character thereof, or the objects or functions of THE MEDICAL CENTER or any part thereof, or in any manner or form to dispose of, or part with the possession of, the same; or so to deal with any of its own rights or interests therein as may in any way prejudice or adversely affect the rights or interests of the other party, without first having previously obtained the written consent thereto of the latter.

(b) HADASSAH enjoys the status of a tax-exempt organization under the United States Internal Revenue Code and is bound, in the conduct of its affairs, to comply with the laws, rules and regulations relevant to it. In entering into this agreement, HADASSAH does so in good faith and belief that all the terms and conditions stated herein are consistent with the aforementioned obligations.

## Section 2. MEDICAL AND DENTAL EDUCATION AND RESEARCH DESTREED

The term "medical and dental education and research," shall include -

- (a) Undergraduate teaching of students in the Schools of Medicine and Dentistry, and any other school that may be established within the framework of this Agreement:
- (b) Postgraduate training of physicians and dentists, and postgraduate students of any other schools that may be established within the framework of this Agreement, in the specialized branches of their respective professions, as applied in hospital, outpatient departments, community or environment;
- (c) Research in medical sciences, as well as in the basic and social sciences which form the foundation of medical sciences;
- (d) Research in the clinical fields of medicine and dentistry, and other disciplines as applied in hospital, outpatient departments, or in the community.

## Section 3. THE MEDICAL CENTER

The term "MEDICAL CENTER", for the purposes of this Agreement, shall include all the buildings located and to be located within the area near Ein Karem, in the environs of Jerusalem, as more specifically described in the map attached hereto, and made part hereof, marked Exhibit "A", together with all the facilities and services respectively to be accommodated therein or connected therewith. In the first phase, THE MEDICAL CENTER will contain the following structures in accordance with the plans prepared by said architect, Joseph Noufeld:

## Building 1 - Auditorium

- " 2 Medical School Administration and Student Classrooms
- " 3 -- Pre-Clinical Laboratories and Clinical Research Laboratories
- " 4 -- Students' Laboratories and Library
- 5 Clinical Diagnostic Laboratories and Clinical Research Laboratories
- " 6) Outpatient Department, to be known as the 7) "Rosensohn Clinic"
- " 8) Rothschild Hadassah University Hospital
- 10 Emergency Admitting, Kitchen and Laundry
- " 11 -- HMO and Hospital Administration
- " 12 -- Power Plant
- " 13 Garage and Workshop
- " 14 School of Mursing, to be known as the "Henrietta Szold Hadassah School of Nursing"
- " 15 -- Maternity Hospital, to be known as the "Felicia and Adolph Leon Maternity Pavilion"
- " 16 Synagogue
- " 17 ---- Autopsy and Horgue
- " 18 -- Electric and Power Sub-Station
- " 19 -- Sewage Plant
- " 20 The Dental School, to be known as the "Hebrew University-Hadassah School of Dentistry, Founded by Alpha Omega", and will include the clinical dental departments of Hadassah.

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## Section 4. BUILDINGS AND EQUIPMENT

(a) (i) Buildings 1 through 5 and Building 20, whether now in the planning stage, or under construction, or completed, shall be erected, completed, equipped and furnished by THE UNIVERSITY at its own cost and expense in accordance with plans approved, or to be approved by the parties hereto, and shall belong to THE UNIVERSITY.

HADASSAH nevertheless undertakes to pay for building costs 1993 only of 1800 gross square meters in Building No. 5, which area is to be known as the "Hospital Area of the Medical School", on the basis of the unit cost per square meter of Building No. 5. HADASSAH shall have the use of this area in connection with the Hospital, such use to be provided for by sub-lease under Section 5(b) hereof.

HADASSAH and THE UNIVERSITY have agreed that the maximum space required for Clinical Research Laboratories shall not exceed 1400 gross square meters, which space may be located either in Building No. 5 (in space other than that subleased to Haddischil, as aforesaid) or elsewhere in a building belonging to THE UNIVERSITY; and The UNIVERSITY agrees to allocate such space in Building No. 5, or as hereinafter provided, elsewhere in a building belonging to THE UNIVERSITY; and HADASSAH agrees to share with THE UNIVERSITY the building costs only of such Clinical Research Laboratories up to a maximum of 1400 gross square meters, each party paying 50% of such cost up to a total not exceeding 700 gross square meters. In consideration for HADASSAH's agreement, as aforesaid, THE UNIVERSITY shall sublease to HADASSAH 50% of the space in Building No. 5, used or allocated for Clinical Research Laboratories, up to a maximum of 700 gross square meters. The space allocated by THE UNIVERSITY for Clinical Research Laboratories presently contemplated in Building No. 5 may at any time, in whole or in part, by agreement between the parties, be located in or removed to a building belonging to THE UNI-VERSITY other than Building No. 5. In such event, if the unit cost per square meter in such other building is in excess of the unit cost

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per square meter in Building No. 5, HADASSAH shall pay 50% of such excess for such number of square meters as will be used for Clinical In the event that Research Laboratories in such other building. the Clinical Research Laboratories are at any time, in whole or in part, removed to a building, other than Duilding No. 5, belonging to THE UNIVERSITY, the sublease from THE UNIVERSITY to HADASSAH in Building No. 5, referred to above, shall be substituted by two subleases, one covering 50% of the area, if any, continued to be used for Clinical Research Laboratories in Building No. 5, and the second, covering 50% of the area used for Clinical Research Laboratories in the building belonging to THE UNIVERSITY into which the Clinical Research Laboratories, in whole or in part, shall be located. the event that the Clinical Research Laboratories are, in whole or in part, moved from Building No. 5 to any other building, the entire cost and expense entailed in such moving will at all times be borne by THE UNIVERSITY.

Should the Clinical Research Laboratories, after having been established in Building No. 5, or elsewhere, be moved at any subsequent date to another location, HADASSAH will not be called upon, except as aforesaid, to pay again for any space used for Clinical Research Laboratories.

Any space allocated for Clinical Research Laboratories may not be employed for any other purpose without the prior written agreement of HADASSAH and THE UNIVERSITY.

(iii) THE UNIVERSITY agrees that HADASSAH may, at its own cost and expense, add an additional story on Building No. 5 for the purpose of establishing and operating therein an Institute of Ophthalmology and HADASSAH shall at all times have the use of the space contained in such additional story for an Institute of Ophthalmology, or other purposes connected with the Hospital, such use to be provided for by sublease under Section 5(b) hereof.

(iv) as part of the clinical services which HADASSAH provides for the Dental School, HADASSAH will transfer to Building

No. 20 (the Dental School) that equipment which is presently in use in the Dental School and will maintain and replace such equipment as needed. The scope and the extent of the Dental School may not be increased or enlarged without the prior written consent of Hadrasall, if such extension or enlargement will require HADRASAH to furnish clinical services beyond the scope and extent of the clinical services rendered by HADRASAH on the date of the signing of this Agreement.

- (b) Buildings 6 through 19 shall be erected, completed, equipped and furnished by HADASSAH in accordance with plans approved or to be approved by the parties hereto, and shall belong to HADASSAH. THE UNIVERSITY, nevertheless, undertakes to pay for 801.80 square meters on the fourth floor of Building No. 6, and for 419.00 square meters on the fourth floor of Building No. 7, on the basis of the unit cost per square meter of Buildings Nos. 6 and 7, respectively. The UNIVERSITY's participation in the cost of Buildings Nos 12, 18 and 19 is hereinafter provided for in Section 10 under Financial Participation.
- (c) The parties undertake to honor all outstanding agreements and undertakings with respect to the naming of buildings or designation of areas or sections within buildings, or equipment located therein, heretofore made or given by them in connection with any of said buildings or parts thereof.
- (d) THE UNIVERSITY will furnish at its own cost and expense all requisite fixed equipment within the clinical diagnostic and pre-clinical laboratories. THE UNIVERSITY and HADASSAN will each pay fifty (50%) percent of the cost and expense of all requisite fixed equipment within the clinical research laboratories.
- (e) Hadrascall will furnish at its own cost and expense all requisite movable equipment for such clinical diagnostic and clinical research laboratories as it operates with its own funds in Buildings 3, 4 and 5, and thereafter will replace all equipment, both movable and fixed as needed.

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campaign conducted by HADASSAH and THE AMERICAN FRIENDS OF THE HEBREW UNIVERSITY and THE AMERICAN JEWISH PHYSICIANS COMMITTEE (which campaign came to an end in 1948) and distributed in accordance with the minutes of the meeting of the Board of Management held in February 1951, a copy of which minutes is attached hereto and marked Exhibit "B", is final and conclusive upon both parties; and that neither party has any claim against the other with respect to any of such funds. It is further agreed that HADASSAH has no further obligation to THE UNIVERSITY in respect of any contribution to the construction of the Medical School, except as herein otherwise provided.

#### Section 5. LAND AND LEASES

- (a) The right, title and interest of Hadassall and The UNIVERSITY in and to the land originally expropriated by the Government of Israel for THE MEDICAL CENTER, and leased by the KAMEN MAYELETH L'ISRAEL to HADASSAH and THE UNIVERSITY, respectively, shall be in accordance with leases in favor of HADASSAH and THE UNIVERSITY, respectively, registered in the names of the parties in the Land Registry Office of the Government of Israel on September 6, 1959, copies of which leases are annexed hereto, marked Exhibit "D".
- other such areas as each of them occupies on the premises leased in the name of the other, at a nominal rent of IL 1.-, for the use of every such area and the free access thereto during the whole period of the KKL lease, and that such subleases shall be executed and duly registered not later than the day of , 196. Both parties agree that such subleases shall be prepared on the general lines of the kKL leases by Messrs. S. Horowitz & Co., Jerusalem, Advocates, acting on behalf of both parties, and shall upon registration become part of this Agreement as if originally set forth herein.

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- (c) Reference is hereby made to the letter agreement between the parties dated March 28, 1960 (copy of which is attached hereto and marked Exhibit (2)) and it is agreed the five-year period referred to therein with respect to the provision in Clause 7(2) of the leases from ML to THE UNIVERSITY and HADASSAH, respectively, shall commence on the 6th day of June, 1961.
- (d) HADASSAH and THE UNIVERSITY undertake that they will not make any structural additions to the structures already completed, or which are in the process of completion, pursuant to the present plans of THE MEDICAL CENTER, and that they will not construct or cause the construction of any new structures, except in pursuance of and in conformity with the master plan of THE MEDICAL CENTER which shall have been agreed upon by both parties. In no event shall any construction or improvements be made, nor facilities be established, by either party, without the prior written consent of the other thereto.
- (e) For the removal of all doubts, it is hereby declared that, except where otherwise expressly agreed, and then, only to the extent of such agreement, nothing herein contained shall
  - (i) affect the obligations undertaken by Haddesoll and THE UNIVERSITY in their respective leases with Keren Kayemeth Leisracl to effect all repairs which may from time to time be required in or to the buildings or structures respectively erected by them in THE HEDICAL CANTAL: or
  - (ii) apply to minor alterations of or additions to any building or structure comprised in THE MEDICAL CENTER, which alterations or additions shall be effected by and at the exclusive cost and expense of the party having effected such building or structure.

# Section 6. NAMES OF SCHOOLS AND INSTITUTIONS

- The names of HADASSAH and of THE UNIVERSITY shall for (a) all time be associated with THE MEDICAL CENTER, which shall accordingly be known as the "HADASSAH-HEBREN UNIVERSITY MEDICAL CENTER"; the Hospital shall be known as the "ROTHSCHILD HADASSAH\_UNIVERSITY HOSPITAL; the Medical School shall be known as the "HEBREW UNIVERSITY\_HADASSAII MEDICAL SCHOOL": the Dental School shall be known as the "HEBROW UNIVERSITY-HADASSAH SCHOOL OF DENTISTRY, Founded by ALPHA ONEGA"; the Nursing School shall continue to be known as the "HENRIETTA SZOLD HADASSAH SCHOOL OF NURSING" until otherwise agreed upon between HADASSAH and THE UNIVERSITY; the name of any school, institution or building which may at any time be established or erected within the framework of THE AMDICAL CANTER shall be pre-fixed with the words "HEBREA UNIVERSITY-HADASSAH" or HADASSAH-HEBREA UNIVERSITY", as shall be agreed in advance in writing between THE UNIVERSITY and Halladeall, it being understood that in the event that no agreement has been reached on the use of the names of both parties, either party may use its own name only, in connection with such school, institution or building, provided that all other terms, conditions and requirements relating to the establishment or erection of any school, institution or building within THE MEDICAL CENTER, as set forth in this Agreement, shall have been complied with.
- (b) The name of no third party shall be attached to any school, institution or building to be erected at THE NEDICAL CHIER without the prior written agreement of Hadassall and THE UNIVERSITY.
- (c) Only schools, institutions and buildings related to, or for the purpose of, medical education, as defined heretofore in this Agreement, shall be built in THE MEDICAL CENTER, and only with the prior written consent of THE UNIVERSITY and HADASSAH to this effect.
- (d) All of the schools, institutions and buildings, now or hereafter covered by this Agreement, shall be referred to in the manner described above whenever the same shall be mentioned in any

literature, publicity, scientific or other publication and in any printed matter or correspondence sponfored or issued by or under the authority of or with the approval of HADASSAH or THE UNIVERSITY, as the case may be. All such references shall also state that the school, institution or building is located in the HADASSAH\_HEBREW UNIVERSITY MEDICAL CENTER.

(e) The facilities and services of THE MEDICAL CENTER shall be available to the various schools hereinbefore mentioned, whether established or to be established upon the terms and conditions herein provided.

## Section 7. UNIVERSITY DESIGNATIONS

HADASSAH and THE UNIVERSITY hereby agree that for all purposes of medical education and research to be pursued by them, whether in THE MEDICAL CENTER or anywhere else in Israel, the clinical facilities of HADASSAH, including those of the Hospital, shall be the only such facilities designated as "university" facilities. Accordingly —

- (a) neither of the parties hereto shall, without previously obtaining the written consent of the other, enter into agreement with any third party for the purposes of medical education and research, and
- (b) any decision to extend the teaching or research facilities of any of the schools subject to this Agreement to laboratories, clinical departments or hospitals which are not under the management or control of either of the parties hereto, shall be taken and implemented only by the joint written consent of Hadassall and The UNIVERSITY. Before making their final decision, THE UNIVERSITY and Hadassall will seek the advice of the JOINT BOARD OF MANAGEMENT.

## Section 8. INDEPENDENCE OF PARTIES

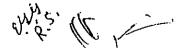
HADASSAH and THE UNIVERSITY shall each continue their own independent existence and control, and nothing contained in this Agreement shall have the effect of designating or authorizing any

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one of the parties hereto, to act for, or on behalf of, or as agent of, the other; nor shall anything contained in this Agreement be construed to affect any activities of HADASSAH, or of THE UNIVERSITY, not expressly covered by the terms of this Agreement.

# Section 9. BUGETS

- (a) Except as hereinelsewhere otherwise provided,
  THE UNIVERSITY shall supply or obtain all the funck required
  for the administration, operation and maintenance of the departments for the pre-clinical sciences and social sciences, students'
  laboratories, the Library, the Auditorium and lecture rooms for
  the Schools of Medicine and Dentistry, excluding those sections of
  the Departments of Microbiology, Biochemistry and Pathology which
  are at present maintained and administered by Madabath for the
  clinical services.
- (b) V Except as hereinelsewhere otherwise provided. HADASSAll shall supply or obtain all the funds required for the administration, operation and maintenance of the clinical services and their research facilities, the Hospital, the Out-Patient Department, the clinical services in the community and the clinical dental departments and the Henrietta Szold Hadassah School of HADASSAH has in the past made contributions to the main-Nursing. tenance and operation of the pre-clinical laboratories. may continue to make such contributions in future years in such amounts and at such times as agreed between the parties. contributions shall be the subject of separate agreements from time to time to be made between the parties. An agreement for the years February 1, 1960-January 31, 1961, February 1, 1961-January 31,1962, February 1, 1962-January 31, 1963, February 1. 1963-January 31, 1964, February 1, 1964-January 31, 1965, February 1. 1965-January 31, 1966 and February 1, 1965-January 31, 1967 has been reached between MadaSoull and The UNIVERSITY. A copy thereof is



attached to this Agreement. In determining the amount of any contribution which HADASSAH may make, it will take into account the needs and development of the Medical School as well as its own financial capacity. The budget for maintenance and operation of the pre-clinical laboratories for the years in which HADASSAH makes its contribution to such budget, as aforesaid, is subject to prior approval by The UNIVERSITY and by HADASSAH.

## Section 10. FINANCIAL PARTICIPATION

- 1. The amounts payable, respectively, by HaDaSJAH and THE UNIVERSITY, for the administration of the construction of THE HEDICAL CANTER (through the Building Office), and the construction and equipment of the common facilities and utilities leading to and contained within the area of THE HEDICAL CANTER, shall be determined in accordance with the several formulae set forth below:
  - (a) The shares of Hadassall and THE UNIVERSITY in the total costs of Administration (Building Office) up to the date of the closing of the Building Office, namely, the 1st day of July, 1961, shall be in the proportion which their respective shares in the building costs of THE MEDICAL CENTER shall bear to the total building costs thereof, which costs are to be determined by a final audit. The term "building costs" as used herein means the actual costs of construction and mechanical installations; fixed equipment; fixed furnishings; site work and installation of utilities.

## (b) Architect and Site Architect

(i) The shares of HabresaH and of THE UNIVERSITY toward the fees of Mr. Neufeld, Architect, shall be in the proportion which their respective "cost of construction" bears to the total "cost of construction" as the term "cost of construction" is defined in the agreement with the alchitect, dated December 4, 1952. HadassaH

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shall bear no part of any fees of the architect other than those provided for in the original contract, or to which it has otherwise agreed; nor shall it bear any part of any fees in respect of work performed by the architect for The UNIVERSITY without prior written consent of HADASSAH to participate in such fees. THE UNIVERSITY shall bear no part of any fees of the architect other than those provided for in the original contract or to which it has otherwise agreed; nor shall it bear any part of any fees in respect of work performed by the architect for HADASSAH without prior written consent of THE UNIVERSITY to participate in such fees.

- (ii) The ratio of HADASSAH and of THE UNIVERSITY in the fees of Mr. Lawrence Halprin, the site architect, have been fixed in a letter to Mr. Neufeld, dated June 24, 1958, to be 70% for HADASSAH and 30% for THE UNIVERSITY, and the same is hereby confirmed.
- (c) Mechanical Engineers Jaros, Baum & Bolles.

The shares of HADASSAH and THE UNIVERSITY in the total fees of the firm of Jaros, Baum & Bolles of New York, shall be in the proportion which their respective shares in the building costs of THE MEDICAL CENTER shall bear to the total building costs thereof, all of which costs are to be determined by a final audit. The term "building costs" as used herein is defined in 10(a) above. Hadassah shall bear no part of any fees of Jaros, Baum & Bolles other than those provided for in the original contract, or as otherwise agreed to; nor shall it bear any part of any fees in respect of work performed by Jaros, Baum & Bolles for The UNIVERSITY without prior written consent of Hadassahl to participate in such fees.

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THE UNIVERSITY shall bear no part of any fees payable to Jaros, Baum & Bolles other than those provided for in the original contract or as otherwise agreed to; nor shall it bear any part of any fees in respect of work performed by Jaros, Baum & Bolles for HADASSAH without prior written consent of THE UNIVERSITY to participate in such fees.

## (d) Capital Outlay for Site Work

The cost of site work and landscaping shall be allocated between HADASSAH and THE UNIVERSITY as follows:

- (i) Site Work and Landscaping Inside of Circular Road HADASSAH and THE UNIVERSITY shall each pay the cost of site work and landscaping of the courtyards between their own buildings; with respect to all other areas in the proportion of 43 for HADASSAH and 22 for THE UNIVERSITY. The term "site work and landscaping" as used herein means grading, rough grading and final grading, parking lots, roads, sidewalks, curbs, planting areas, plantings, retaining walls, perimeter walls, ground lighting, drainage, sprinkler system and other costs covered by contract other than courtyards enclosed in whole or in part by buildings.
- (ii) Circular Road HADASSAH and THE UNIVERSITY shall share in the cost of the circular road in the proportion of 43 for HADASSAH and 22 for THE UNIVERSITY.
- (iii) Site Work and Landscaping Outside of Circular Road The cost of languaping, if any, outside the circular road shall be borne by the party in whose name the lease covering such land is recorded. In the event of the subleasing by one of the parties to the other of any such area, the party to whom such sub-lease

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is made shall pay for the cost incurred thereto for landscaping of the areas subject to such sub-lease.

(iiii) Since THE UNIVERSITY cannot commit it—
self as to when it would be in a position to repay
HADASSAH for the sums which it has advanced, HADASSAH
and THE UNIVERSITY agree that within three months
after the final audit a committee will be appointed
and will calculate the amounts which the parties owe
each other. It was also agreed that THE UNIVERSITY
will not authorize HADASSAH to contract for any further
landscaping on its behalf. HADASSAH will do its own
landscaping and THE UNIVERSITY will do its own— after
it has moved into and begins to function in THE HEDICAL
CENTER.

With respect to parking lots and roads, inside the circular road, MaDaSSall will finance the capital expenditures and The UNIVERSITY will repay its share on a 43/22 basis, according to the formula as stated above with respect to capital outlays for landscaping.

(e) Sewage Lines and Sewage Disposel Plant: Hadassah and The UNIVERSITY shall share in the cost of sewage lines and sewage disposal plant in the ratio of 78 for Nadassah and 22 for The UNIVERSITY.

#### (f) Water Lines -- Water Reservoirs.

- (i) Water lines to the site -- HADASSAN and THE UNIVERSITY shall share in the cost of the water lines to the site in the proportion of 75 for HADASSAN and 25 for THE UNIVERSITY.
- (ii) mater Reservoirs. Hadrasall shall pay the cost of 14 reservoirs, and The UNIVERSITY shall pay for the cost of 1 reservoir up to the size of 1000 cubic

weters.

- (iii) Mater Lines (Secondary Water Lines). On the site from reservoir to reservoir and from same to the buildings, including accessory equipment, pumps, etc., HADASSAH and THE UNIVERSITY shall share in these costs in the proportion of 75 for HADASSAH and 25 for THE UNIVERSITY.
- (g) Primary and Secondary Electrical Lines.

  HADASSAH and THE UNIVERSITY shall share in the cost of
  the Primary and Secondary electrical lines and accessory
  equipment in the proportion of 75 for HADASSAH and 25
  for THE UNIVERSITY.
- (h) Electrical Sub-Station and Transformers.

  HADASSAH and THE UNIVERSITY shall share in the cost of construction and equipment of the electrical sub-station in the proportion of 75 for HADASSAH and 25 for THE UNIVERSITY. HADASSAH shall pay for 6 transformers and THE UNIVERSITY shall pay for 2 transformers.
- (i) Boiler Power Plant. The term "boiler power plant" includes the structure housing the plant (Building #12, the definition of which is subject to re-examination and agreement between THE UNIVERSITY and HADADSAH) and mechanical installations (heating, ventilation and plumbing therein) and the equipment and installation of the plant itself. HADASSAH and THE UNIVERSITY shall share in the cost of the boiler power plant in the proportion of 75 for HADASSAH and 25 for THE UNIVERSITY.
- (j) Margency Jiesel Generators. HADASSAH shall pay for 3 generators and THE UNIVERSITY shall pay for 1 generator.
  - (k) Telephone Cable and exchanges Internal and External.
  - (t) Cable Lines to the Site and Internal Cables.

    HADASSAH and THE UNIVERSITY shall share in the cost of

cable lines to the site and internal cables in the proportion of 75 for HADASSAH and 25 for THE UNI-

- (ii) Exchanges. HADASSAH and THE UNIVERSITY shall each pay for its own exchanges and equipment.
- Accounts between THE UNIVERSITY and Halladoah arising out 2. of the construction and equipment of THE NEDICAL CENTER shall be settled between them on the basis of an audit to be made by an Israel accounting firm to be determined, the audit to be commenced forthwith after the signing of this Agreement, with the intention that the first audit shall be completed by June 30, 1963. It is understood that, with respect to some items, a series of audits will be necessary due to the delay in construction of the Medical School. The cost of the audits shall be borne by the parties in the proportion of 70% for HADASSAH and 30% for THE UNIVERSITY. The auditors reports and conclusions shall be conclusively binding upon HADASSAH and THE UNIVERSITY. In the interim, pending such final settlement of accounts, HADASSAH will pay 70% of costs of construction and equipment and THE UNIVERSITY shall pay 30% of the costs of construction and equipment. Any final amounts due and payable by the parties hereto to each other in pursuance of such final audit shall be paid not later than \_\_\_\_ months from the date of the completion of said audit, with interest on outstanding principal at the rate of \_\_\_5% per annum to the date of payment.

## Section 11. MAINTENANCE AND OPERATION

With regard to maintenance and open tion of services and housekeeping, it is agreed that -

(a) Maintenance of Grounds. The term "maintenance" includes personnel services, facilities and equipment connected with gardening, plantings, cleaning and caring for walks, sidewalks, roads, parking areas, courts, site lighting, drainage equipment, etc., and watching and policing. The term "area" as in this paragraph used refers to all of the land covered by the leases from KKL to Madazanii and to the

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UNIVERSITY. The term "site" as in this paragraph used includes that part of the area which is inside or within the circular road.

Until the Medical School is transferred to THE MEDICAL CHITER and THE UNIVERSITY completes the landscaping of these grounds, Habassall and The UNIVERSITY will each maintain the grounds on the parts of the site occupied by each of them. Thereafter, maintenance of the grounds in the whole of the site shall be operated by MADASSAII for the joint account of HADASSAH and THE UNIVERSITY. All outlays, costs and expenditures in connection therewith will be apportioned between HADAGSAH and THE UNIVERSITY in the ratio of 43 for HADASSAH and 22 for THE UNIVERSITY (this ratio may be changed by further develop-THE UNIVERSITY shall reimburse ment and will be adjusted accordingly). HadaSSAH its share of the foregoing services within 30 days after receipt of a monthly statement of account from HADASSAH. Such statement of account shall include, in addition to the share of THE UNIVERSITY as aforesaid, an amount equal to 15% thereof, which is payable to HADASSAH as reimbursement for overhead expenses. This percentage is to be reviewed after three years.

As regards maintenance of the circular road, this will be shared between HADASSAH and THE UNIVERSITY at the ratio of 43 for HADASSAH and 22 for THE UNIVERSITY from the date of the start of operation of the Medical School.

HADASSAH will maintain the grounds outside the circular road except that THE UNIVERSITY will pay a proportionate share whenever it erects any structure for its own use outside the circular road.

(b) Maintenance of Buildings and Interiors. This term includes minor repairs to structural elements; window repairs, window washing; painting; minor installations requiring services of plumbers, electricians, carpenters, etc.; elevator maintenance and repairs; dumb-waiter maintenance and repairs; boiler maintenance and repairs; generator maintenance and repairs; maintenance and repairs of pumps, tanks, motors, compressors, generators, filters, and controls thereof, etc.; maintenance and repairs of air conditioning equipment; guards in interior

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of buildings.

The foregoing services will be operated and maintained by HADASSAH for the whole of THE MEDICAL CENTER for the joint account of HADASSAH and THE UNIVERSITY, except as otherwise agreed from time to time in writing between the parties. All outlays, costs and expenditures in connection with the operation and maintenance of said services shall be apportioned between HADASSAH and THE UNIVERSITY in proportion to the floor space which each of them occupies in relation to the total floor space of THE MEDICAL CENTER. THE UNIVERSITY will reimburse HADASSAH its share of the foregoing services within 30 days after receipt of a monthly statement of account from HADASSAH. Such statement of account shall include, in addition to the share of THE UNIVERSITY as aforesaid, a sum equal to 15% thereof, which is payable to HADASSAH as reimbursement for overhead expenses.

- (c) Sewage Disposal Plant shall be operated by HADASSAH for the joint account of HADASSAH and THE UNIVERSITY. All outlays, costs and expenditures in connection therewith shall be apportioned between HADASSAH and THE UNIVERSITY in the proportion of 78 for HADASSAH and 22 for THE UNIVERSITY.
- (d) Housekeeping. The term includes maid service, porter services, general cleaning services. Hadassah and The University will each operate and maintain for its own account its own housekeeping services.
- (e) Facilities and services of THE HEDIGAL CENTER shall be available to the various schools herein mentioned and such others as may, from time to time, be established in pursuance of this Agreement upon the terms and conditions set forth herein.
- (f) Gas. Electricity and Water. Separate meters shall be installed by HADASSAH and THE UNIVERSITY in the areas under their respective control for gas, electricity and water, and each of them shall pay for such utilities directly to the supplier thereof.



- (g) Heat. HADASSAH will furnish heat and steam and will charge.

  THE UNIVERSITY each month on the basis of cost and overhead as determined by HADASSAH'S and THE UNIVERSITY'S accountants and engineers.
- (h) Landry. HADASSAH will furnish laundry services and will charge THE UNIVERSITY each month on the basis of cost and overhead (as determined by HADASSAH'S and THE UNIVERSITY'S accountants).

With respect to kitchen and cafeteria services to the personnel of THE UNIVERSITY and Medical and Dental students, charges are to be made therefor, and the matter of any surcharges to THE UNIVERSITY, to cover overhead, shall be the subject of a separate agreement between THE UNIVERSITY and HADASSAH.

- (j) THE WIVERSITY and HADASSAH agree to use the facilities of THE MEDICAL CENTER with due and proper care so as to avoid any damage or destruction other than ordinary wear and tear, and they undertake to keep the premises and facilities under their respective control continuously in good condition and repair; and that they will each take and provide all necessary safeguards for safety of personnel using such premises and facilities.
- (k) THE UNIVERSITY and HADASSAH shall each maintain proper and adequate insurance on premises and facilities under their respective control. HADASSAH undertakes to keep fully and adequately insured all facilities under common use for the account of THE UNIVERSITY and HADASSAH and the cost of such insurance is to be borned by HADASSAH and THE UNIVERSITY in such proportions as shall be determined by the accounting firm of Somach, Chaikin & Citron.

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## Section 12. POLICY AND ADMINISTRATION

I. Final decisions on matters of policy relating to the spheres of activity in the Schools of Medicine, Dentistry, and any other schools that may be established within the framework of this Agreement, in which THE UNIVERSITY and HADASSAH are jointly concerned, shall be settled by agreement between HADASSAH and THE UNIVERSITY.

## II. THE JOINT BOARD OF MANAGEMENT

- (a) HADASSAH and THE UNIVERSITY hereby establish THE JOINT BOARD OF HANAGEMENT for THE HEBREW UNIVERSITY—HADASSAH HEDICAL SCHOOL and for THE HEBREW UNIVERSITY—HADASSAH SCHOOL OF DENTISTRY, Founded by Alpha Cmega (hereinafter referred to as "THE JOINT BOARD"). Subject to the foregoing Part I of this Section, THE JOINT BOARD shall consider all matters affecting the standards and organization of teaching and research in the medical and dental sciences and professions, and any other professional training that may be established within the framework of this Agreement. It is expected that on matters pertaining to standards and organization of teaching and research THE JOINT BOARD will seek information and advice from the Faculty Board of the Medical School and the Committee of Instruction and Research of the Dental School. It is practice that the standards of the Dental School and the Committee of Instruction and Research of the Dental School. It is practice that the standards are standards as the committee of Instruction and Research of the Dental School. It is practice that the standards are standards as the committee of Instruction and Research of the Dental School. It is practice that the standards are standards as the standards are standards.
- (b) THE JOINT BOARD shall be responsible to Harassali and to THE UNIVERSITY and shall render to Harassali and THE UNIVERSITY a written report of its proceedings after each of its meetings.

THE JOINT BOARD shall meet at least four times in each year and shall keep detailed records of its proceedings, copies whereof are to be sent regularly to HADASSAH and THE UNIVERSITY.

- (c) THE JOINT BOARD shall communicate its decisions and recommendations to THE UNIVERSITY, to HADASSAH and to THE JOINT ADMINISTRATIVE COUNTRIES hereinafter provided for.
- (d) It is agreed that THE UNIVERSITY and HADROSAH shall at all times be represented equally in the numerical composition of THE JOINT BOARD.

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THE JOINT BOARD shall consist of the following:

- (i) For THE UNIVERSITY: Four persons designated by THE UNIVERSITY; (the President and/or the Vice President and/or the Rector of THE UNIVERSITY shall be included and a senior ranking officer shall be the Chairman).
- (ii) For HADASSAH: Four persons designated by HADASSAH; (the Director General of HAD shall be included and shall be the Associate Chairman).
- (iii) THE UNIVERSITY and HADASSAH hereby agree on the following additions to THE JOLAT BOARD:

## (1) In respect of the MEDICAL SCHOOL

Two members designated by the Medical School Faculty:

One a representative of the Pre-Clinical Departments, and

One a representative of the Clinical Departments.

(One of them shall be the Dean of the Medical School.)

THE UNIVERSITY and HADASSAH hereby declare the present Associate Dean of the Medical School who is the principal executive officer of the MEDICAL SCHOOL to be their joint designee. It is agreed that he shall serve on THE JOINT BOARD as the joint designee of both parties so long as he shall hold the position of chief executive officer of the MEDICAL SCHOOL. The membership of any succeeding principal executive officer of the MEDICAL SCHOOL on THE JOINT BOARD shall be subject to agreement by THE UNIVERSITY and HADASSAH.

(2) In respect of the DENTAL SCHOOL

Two members designated by the faculty of the

Dental School (until the Dental School shall have

attained faculty status, both shall be designated

by the Committee on Instruction and Research of the Dental School):

One a representative of the Pro-Clinical Departments, and

One a representative of the Clinical Departments.

(When the Dental School shall have attained faculty status, one of them shall be the Dean of the Dental School.)

THE UNIVERSITY and HADASSAH hereby declare the present Director of the Dental School to be their joint designee. It is agreed that he shall serve on The JOINT BOARD, as the joint designee of both parties, so long as he shall hold the position of chief executive officer of the DENTAL SCHOOL. The membership of any succeeding principal executive officer of the DENTAL BUILDED on THE JOINT BOARD shall be subject to agreement by THE UNIVERSITY and HaDASSAH.

- (3) Additions to THE JOINT BOARD in respect of other schools coming within the purview of this Agreement shall be subject to agreement between THE UNIVERSITY and Hadassall.
- (iv) THE UNIVERSITY and HADASSAN may jointly designate not more than two additional persons of special qualifications to serve at the pleasure of THE UNIVERSITY and HADASSAN.
- (e) The Chairman, or Associate Chairman, of The Jollit John, as the case may be, may, upon request, prevent any vote being taken on any matter before THE JOINT BOARD, and in such event no action shall be taken thereon by THE JOINT BOARD. The particular matter shall in such event either be tabled or referred to MadaSaal and to THE University for final determination by them. Section 12, II. (e) shall not apply, however, to academic appointments and Promotions, provision for which

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is made in Section 15 of this Agreement.

In the event that all of the members designated by THE UNIVERSITY or by HADASSAH, as the case may be, present at any meeting, shall vote against any particular proposal before the meeting, the objecting party shall have the right to ask that the proposal be referred to the parent organizations and thereupon no action shall be taken by THE JOINT BOARD pending determination by THE UNIVERSITY and HADASSAH.

- (f) Subject to THE JOINT BOARD, teaching and research shall be carried out by the Faculties of the Schools of Medicine and Dentistry, etc. The members of the Faculty shall elect the Dean thereof, in accordance with the procedures of THE UNIVERSITY. The Director General of HED shall have the right to ex officio participate in all meetings of each of the Faculties and of any committee thereof. Moreover, he may be accorded full membership on the Faculty by the Standing Committee of the Senate of THE UNIVERSITY.
- (g) The principal administrative officer of the MEDICAL SCHOOL and of the DENTAL SCHOOL shall be selected and designated by HADASSAH and THE UNIVERSITY.
- III. THE JOINT ADMINISTRATIVE COMMITTEE OF THE HEBREN
  UNIVERSITY-HADASSAH MEDICAL SCHOOL.
- (a) THE UNIVERSITY and HADASSAN hereby establish the Joint Administrative Committee of the Hebrew University-Hadassah Medical School (hereinafter referred to as "THE JOINT ADMINISTRATIVE CONMITTEE"), which shall have the following functions:

To implement the policies, programs and procedures, in respect of teaching and research as promulgated by THE JOINT BOARD, or as determined by HADASSAH and THE UNIVERSITY, as the case may be; and, to administer the day-to-day operations of the laboratories and other facilities jointly maintained and operated by HADASSAH and THE UNIVERSITY for the Medical School.

(b) THE JOINT ADMINISTRATIVE CONFITTES shall function on a day-to-day basis, and meet as often as its business may require. It shall

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keep minutes of its meetings, and same shall be sent regularly to HADASSAH (via HEO), to THE UNIVERSITY, and to THE JOINT BOARD.

All communications, statements and reports made and issued by THE JOINT ADMINISTRATIVE COMMITTEE shall be in the name of The Hebrew University-Hadassah Medical School.

(c) THE UNIVERSITY and HADASSAH hereby jointly appoint the following to constitute THE JOINT ADMINISTRATIVE COMMITTEE:

One person designated by THE UNIVERSITY; One person designated by HADASSAH.

ADMINISTRATIVE COMMITTEE.

The Dean of the Medical School who shall be the Chairman of THE JOINT ADMINISTRATIVE COMMITTEE;

The principal administrative officer of the MEDICAL SCHOOL shall be ex officio a member of THE JOINT

- IV. THE JOINT ADMINISTRATIVE COLLITTES OF THE UNIVERSITY AND HADASSAH FOR THE SCHOOL OF DENTISTRY:
- (a) THE UNIVERSITY and HADASSAH hereby establish the Joint Administrative Committee of the Hebrew University-Hadassah School of Dentistry, Founded by Alpha Omega (hereinafter referred to as "THE JOINT ADMINISTRATIVE COMMITTEE FOR THE SCHOOL OF DENTISTRY"), which shall have the following functions:

To implement the policies, programs and procedures, in respect of teaching and research as promulgated by This JOINT BOARD, or as determined by HADASSAH and THE UNIVERSITY, as the case may be; and, to administer the day-to-day operations of the Dental School.

(b) THE JOINT ADMINISTRATIVE COMMITTEE FOR THE DENTAL SCHOOL shall function on a day-to-day basis, and meet as often as its business may require. It shall keep minutes of its meetings, and same shall be sent regularly to Ibaraball (via Nia), to The UNIVERSITY, and to The JOINT BOARD. All communications, statements and reports made and

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issued by THE JOINT ADMINISTRATIVE COMMITTEE FOR THE DENIAL SCHOOL shall be in the name of The Hebrew University-Hadassah School of Dentistry, Founded by Alpha Omega.

(c) THE UNIVERSITY and HADASSAH hereby jointly appoint the following to constitute THE JOINT ADMINISTRATIVE COMMITTEE OF THE SCHOOL OF DENTISTRY:

One person designated by THE UNIVERSITY;
One person designated by HADASSAH;
The Dean or Associate Dean of The Medical School;
The Director of the School of Dentistry (or the Dean of the Dental School when there shall be a Dean), who shall act as Chairman.

If request is made therefor by the representative of THE UNIVERSITY or by the representative of HADASSAH, any matter under discussion, either before or after vote thereon, shall be referred to THE UNIVERSITY and HADASSAH for final determination by them.

## Section 13. <u>EXCLUSIONS</u>

- I. All of the services and facilities enumerated below shall, as heretofore, remain exclusively under the management and control of Hallassall.
  - (a) Direction and administration of the Henrietta Szold Hadasshh School of Nursing, the clinical services (including the Hospital, the Outpatient Department and Dental Department), community health centers and any other services which Hadassall may maintain for the purpose of patient care, service, teaching and research;
  - (b) Direction and administration of those parts of the Departments of Microbiology, Biochemistry and Pathology presently maintained and administered by MADASSAH for the clinical services;
  - (c) Direction and administration of clinical research and related laboratories;
    - (d) Any and all services maintained by HADASSAH, not spe-

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cifically enumerated as matters to which this Agreement is made applicable, such as, but not limited to, services to patients, fellowships to MEDICAL CENTER staff other than physicians, fellowships and grants to physicians outside THE MEDICAL CENTER, etc.

II. All pre-clinical services and facilities presently fully maintained by THE UNIVERSITY shall remain exclusively under the management and control of THE UNIVERSITY.

#### Section 14. STANDARDS

In the teaching of students, in the maintenance and operation of the Hospital, and in the administration of The MEDICAL CHITER generally, The UNIVERSTRY and HADASSAH will undertake to maintain such standards as will attract to their faculty and staffs the ablest obtainable teachers, physicians and scientists; and HADASSAH and THE UNIVERSITY undertake to maintain such standards as are compatible with the standards maintained by the highest type of medical schools and hospitals in Europe and in the United States.

## Section 15. ACADELIC APPOINTMENTS AND PROPORTIONS

The procedures for academic appointments and promotions in the Medical School and in the School of Dentistry will be as follows:

- (i) Full academic status will be granted only to full-time physicians or scientists in the clinical and pre-clinical services of THE UNIVERSITY and/or Hadraschill, unless otherwise agreed between Hadraschill and The University.
- (ii) Subject to the preceding sub-paragraph, physicians or scientists not in the service of THE UNIVERSITY or HALASSAII who are engaged in teaching undergraduate or postgraduate students in the hedical School, or School of Dentistry, may be granted clinical academic appointments only.
- (iii) The parties agree that in the best interests of the bedient School and of the school of Dentistry, it will be their joint

policy that persons holding senior clinical positions in the Rothschild Hadassah University Hospital or in the clinical dental departments of Hadassah (which serve the School of Dentistry) shall, as far as possible, also have senior academic rank in the Medical School and in the School of Dentistry.

.Clinical personnel and service appointments in the Hospital and Hadassah Medical Organization and in the clinical departments shall be made by MADASSAH in accordance with rules and regulations promulgated by HADASSAH from time to time. Academic appointments and promotions in the Medical School and in the School of Dentistry shall be made in accordance with the rules and procedures promulgated by THE UNI-VaiSITY from time to time. It is agreed and understood that the position of lecturer and above in the clinical departments of the Medical School and in the School of Dentistry may be held only by persons who are in the employ of MadaSSAH and to whom MadaSSAH has granted tenure of service and only while such service continues in effect. The initiation of the procedures for academic appointments and promotions with respect to such persons shall be made only after consultation with HaDASSAH. In order to further the intent of the preceding subparagraph, senior clinical positions in the Rothschild Hadassah University Hospital or in the clinical dental departments of HNDASSAH (which serve the School of Dentistry) shall be made after consultation with The UNIVERSITY.

members of THE JOINT BOARD stating that the appropriate authorities of THE UNIVERSITY have recommended the granting of academic appointment or promotion to the candidate or candidates named in such notice, stating the nature of the appointment or promotion and other relevant information; and the appointment or promotion of such candidate or candidates shall be deemed approved by THE JOINT BOARD unless within thirty (30) days from the date of receipt of such notice, one-third of the members of THE JOINT BOARD shall inform The University, by registered mail, that they object to such promotion or appointment. If any member of THE JOINT BOARD shall request that the matter be considered before a meeting of THE JOINT BOARD, a meeting of

THE JUINT BOARD shall thereupon be convened for that purpose.

Letters of appointment to the teaching staff of the Medical School or School of Dentistry shall be issued in the name of the Hebrew University-Hadassah Medical School, or in the name of the Hebrew University-Hadassah School of Dentistry, Founded by Alpha Omega, as the case may be, by the President of The UNIVERSITY in his capacity as "Chairman of the Joint Board of Management of the Hebrew University-Hadassah Medical School and the Hebrew University-Hadassah Medical School and the Hebrew University-Hadassah School of Dentistry, Founded by Alpha Omega".

## Section 16. TASTAHENTARY GIFTS AND BUJUESTS

Testamentary gifts and bequests made to Madassall and/or the UNITERSTIT in which any reference is made to The Medical Central and/or The Medical School or for MEDICAL CENTRAL and/or Medical School purposes (including medical research) shall be dealt with the manner described in a memorandum attached hereto and made part hereof, marked exhibit "F".

## Section 17. ARBITRATION

All claims, demands, disputes and controversies arising out of this Agreement and the interpretation, performance and breach thereof, shall be submitted to and be determined by arbitration in the following manner:

The party demanding arbitration hereunder shall serve written notice of same on the other party. each party shall, by written notice to the other, appoint an arbitrator within fourteen  $(U_t)$  days after notice of arbitration has been given as aforesaid. In the event that either party shall fail or refuse to name its arbitrator within fourteen (14) days after notice of arbitration upon it, then the Jerusalem District Gourt shall be empowered to, and is hereby requested to, appoint such arbitrator. The two arbitrators so appointed shall select a third arbitrator within twenty (20) days after their selection. If the two arbitrators are unable to agree upon a third arbitrator, then the Jerusalem District Court shall be empowered to, and is hereby requested to, appoint such third arbitrator. All hearings shall be held in the State of Israel.

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The written award of the majority of the arbitrators shall be final and binding upon the parties to this Agreement, and judgment upon the award may be entered in any court having jurisdiction of the parties.

#### Section 18. PREVIOUS AGREGIENTS

All agreements and understandings pertaining to THE PEDICAL CENTRAL heretofore entered into between the parties, except as otherwise provided herein, shall, as of the date of entry into force of this Agreement, be superseded by the provisions of this Agreement.

## Section 19. NOTICE

In every case in which any of the parties is required to give notice in writing to the other party, such notice shall be given by registered mail sent to the following address:

## To HADASSAH:

To the President of Hadassah, 65 East 52nd Street, New York 22, New York, and

To the Director General of HMO, Jerusalem , ) woul

## To THE UNIVERSITY:

To the President of The Hebrew University, Jerusalem, Descel

or to any other address of which either party may notify the other party in writing.

The Post Office receipt regarding the dispatch of a registered letter as aforesaid shall serve as sufficient proof of the dispatch of the notice.

#### Section 20. WAIVER

The parties hereto hereby waive and agree to dispense with the necessity of any notarial or other official notice in respect of any breach or default hereunder.

## Section 21. DESIGNATION OF AGREEMENT

This agreement shall be known as the "AFFILIATION AGREEMINT" between HADASJAH and THE UNIVERSITY.

08-01789-cgm Doc 22314-4 Filed 09/16/22 Entered 09/16/22 17:39:07 Exhibit 4 Pg 33 of 80

Section 22. RATIFICATION

This Agreement shall enter into force upon its ratification by the National Board of HADASSAH and by THE UNIVERSITY.

IN WITNESS whereof, the parties hereto have caused this Agreement to be signed by their respective representatives duly authorized thereunto this

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THE HEBREN UNIVERSITY
ASSOCIATION

HADASSAH, THE WOMEN'S ZIGHIST ORGANIZATION OF AMERICA, INC.

Eplahu Elath President

Service Both R. P.

Lola Kramarsky, President

THE HEBREN UNIVERSITY

HADASSAH HEDICAL RULIEF ASSOCIA-

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TION, INC.

Eliahu Elath, President

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Yair Aran

With respect to processing all the categories of testamentary benefactions described in the schedule below, the party first cited or served in any probate or related proceeding shall appear for both parties and shall notify the other party promptly, giving all information and copies of all papers to the other party. The parties shall promptly notify each other and the Joint Board in each case of any testamentary benefaction of which they have received notice in any form.

#### NATURE OF TESTAMENTARY BENEFACTION

- 1. To The University or to Hadassah for a program of the other institution.
- 2. (a) To The University for the Hospital EARMARKED or UNEARMARKED.
  - (b) To the Hospital for The University EARMARKED or UNEARMARKED.
- 3. To Hadassah for the Medical School EARMARKED for a program of Hadassah.
- 4. To The University for the Medical School EARMARKED for a program of The University.
- 5. (a) To Hadassah for the Medical School-UNEARMARKED; or to The University for the Medical School-UNEARMARKED; or to the Medical School, not designating either Hadassah or The University - UNEARMARKED.
  - (b) After the: \$250,000 ceilingis reached from UNEARMARKED bequests referred to in 5(a), as follows:
    - (i) To Hadassah for The Medical School-UNEARMARKED.
    - To The University for the Medical School-UNEARMARKED.
    - To The Medical School, not designating either Hadassah or The University - UNEARMARKED.

#### DISPOSITION

- 1. To be collected by designee and transferred to the other institution for the specific program.
- 2. (a) To Hadassah for the Hospital for the EARMARKED purposes or for general purposes, as the case may be.
  - (b) To The University for the EARMARKED purpose or general purpose, as the case may be.
- 3. To Hadassah for the Medical School for the EARMARKED purposes.
- 4. To The University for the Medical School for the EAR-MARKED purposes.
  - (a) In all cases to the Medical School Building Fund until ceiling of \$250,000 is reached pursuant to agreement arrived at Coordinating Committee meeting on August 7, 1952.
    - (i) To Hadassah for any of its Medical School
    - To The University for any of its Medical (ii) School purposes.
    - (iii) Disposition to be decided by mutual agreement of Hadassah and The University.

#### SCHEDULE "F" (Continued)

- 6. To the Medical School, not designating either Hadassah or The University EARWARKED for a program of Hadassah or for a program of The University.
- 7. To Hadassah for the Medical Center UNEARMARKED.
- 8. To The University for the Medical Center UNEARMARKED.
- To The Medical Center, not designating either Hadassah or The University - UNEARWARKED.
- 10. To The Medical Center, not designating either Hadassah or The University, and EARMARKED for a program of The University in the Medical School.
- 11. To The Medical Center, not designating either Hadassah or The University, and FARMARKED for some scientific or medical program.

- 6. To the institution which has responsibility for the EARWARKED program in the Medical School.
- 7. To Hadassah for any of its Medical Center purposes.
- To The University for any of its Medical School purposes.
- In the ratio of:
   2/3 to Hadassah for any of its Medical Center purposes.
   1/3 to The University for any of its Medical School purposes.
- 10. To the institution which has responsibility for the EARMARKED program in the Medical School.
- 11. To whichever institution is responsible for the particular EARMARKED program.

In connection with testamentary benefactions, all disputes and controversies in relation to the foregoing shall be settled by The University and Hadassah.

With respect to gifts or awards by fiduciaries - who exercise their own discretion - if the gift is to Hadassah for the Medical School, Hadassah may use the same for any of its Medical School purposes, including Hadassah's contribution to the Pre-Clinical Budget of the Medical School; if the gift is to The University, The University may use the same for any of its Medical School purposes.

This Schedule is subject to review three years from the date of the Agreement and periodically every three years thereafter.

Iliamo Blata - President

FOR THE HEREN UNIVERSITY ASSOCIATION THE HEREN UNIVERSITY OF JERUSALEM ister Galleman

For Lola Kramarsky, President

For HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC. HADASSAH MEDICAL RELIEF ASSOCIATION, INC.

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AGREEMENT between HADASSAH and THE UNIVERSITY Concerning the Contributions by HADASSAH to the Pre-Clinical Budget of THE HEBREW UNIVERSITY-HADASSAH MEDICAL SCHOOL

Pursuant to the provisions of Section 9 (b) of the Affiliation Agreement between HADASSAH and THE UNIVERSITY, dated April 1, 1963, and subject to the terms and conditions herein set forth, NADASSAH and THE UNIVERSITY have agreed as follows:

1. HADASSAH undertakes to contribute towards the maintenance and operation of the Pre-Clinical Laboratories of THE HEBREW UNIVERSITY-HADASSAH MEDICAL SCHOOL, in Israel Pounds, in accordance with the following table:

Perio	o <u>d</u>	Amounts Payable In Cash	Amount to be Ap- plied Towards Reduction of The University's Debt To Hadassah	Total Contribution
	1, 1960- 31, 1961	IL. 600,000.	IL. 300,000.	IL. 900,000.
	1, 1961- 31, 1962	600,000.	300,000.	900,000.
	1, 1962- 31, 1963	600,000.	300,000.	900,000.
	1, 1963- 31, 1964	700,000.	300,000.	1,000,000.
	1, 1964- 31, 1965	700,000.	300,000.	1,000,000.
	1, 1965- 31, 1966	725,000.	300,000.	1,025,000.
	1, 1966- 31, 1967	750,000.	300,000.	1,050,000.

The amount to be applied during each of said periods toward reduction of THE UNIVERSITY'S debt to HADASSAN is subject to review as the auditor's reports are received, but should not in any one year exceed the sum of IL. 300,000.

- 2. Not later than the first day of March in each of the periods set forth in the table, THE UNIVERSITY will submit to HADASSAH a detailed line by line budget for the maintenance and operation of the Pre-Clinical Laboratories for the ensuing year, so as to enable HADASSAH properly to examine and to evaluate same and to make its observations with respect thereto. The final budget in each year is subject to the prior approval of THE UNIVERSITY and HADASSAH. Submission by THE UNIVERSITY of such proposed budget to the Director General of HMO shall be considered adequate submission to HADASSAH. A copy of the auditor's report for each year during the period of this Agreement will be furnished by THE UNIVERSITY to HADASSAH as soon as such report is available.
- 3. This Agreement will terminate on January 31, 1967. The parties will consult with each other beginning not later than February 1, 1966, with a view to determining if, and to what extent, and on what terms, HADASSAH will continue to make contributions toward the maintenance and operation of the Pre-Clinical Laboratories of the MEDICAL SCHOOL.

THE HEBREW UNIVERSITY	HADASSAH, THE WOMEN'S ZIONIST
ASSOCIATION /	ORGANIZATION OF AMERICA, INC.
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# THE HEBREW UNIVERSITY-HADASSAH MEDICAL SCHOOL BOARD OF MANAGEMENT

COPY

21st meeting

February 19, 1951

#### Present:

Prof. Brodetsky (Chairman)
Mrs. Agron
Mr. Aran
Dr. Davis
Prof. Dostrovsky
Mrs. Halprin ) by invitation
Mrs. Rosensohn)

Absent:

Dr. Mann
Prof. Schwabe
Dr. Senator
Dr. Siman(deputizing for Dr. Sheba)

Prof. Wertheimer
Dr. Camrass (Executive Secretary)

Mrs. Bartfeld (minutes)

Mr. Nurock (on leave)

Mr. Abrech.

## 1. Confirmation of Minutes

The minutes of the 20th meeting were confirmed.

The Chairman welcomed Dr. Siman who attended the meeting deputizing for Dr. Sheba who was unable to participate.

#### 2. Appointment of Dr. Margoliash as Instructor in Experimental Pathology.

The Executive Secretary read the report of the Academic Committee and the recommendation of Dr. Berenblum, and reported that the appointment had been approved by the Faculty with 22 affirmative votes and one abstention and had then been unanimously confirmed by the Standing Committee of the Senate.

There was a brief exchange of opinions on the state of affairs in the Department of Experimental Pathology and it was explained that, although Dr. Margoliash was a promising young scientist whose appointment should be welcomed, there was still no solution to the problem of finding a director for the department.

<u>Prof. Dostrovsky</u> mentioned in this connection that Dr. Berenblum regularly visited the Department and actively participated in its work, and that there was hope that the relationship could be intensified and expanded in the future.

A vote was taken and Dr. Margoliash's appointment was confirmed with 10 affirmative votes and 1 abstention.

## Announcements

a) The Executive Secretary reported that a cable had been received from Dr. Hirsh informing him that the MAB strongly recommended Dr. Jacob Fine, Professor of Surgery at Harvard University for membership on the MAB.

Mrs. Rosensohn explained that the MAB had for a long time been looking for a surgeon to be nominated, and there was general agreement that Dr. Fine was a most desirable candidate. He was an outstanding surgeon, a man of excellent reputation and willing to give the MAB all the time it needs.

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Dr. Mann who had had a long talk with Dr. Fine during his recent stay in the U.S.A., reported that, in addition to his clinical abilities, he was known as a very good research worker and a leading personality in many fields. He had been appointed by the U.S. Army to head the research on shock and blood substitutes for all the U.S.A.

After having heard additional favourable comments from Dr. Davis and Prof. Wertheimer, the Board of Management unanimously approved Dr. Fine's nomination as member of the MAB.

#### b) Additional Floorspace for the MS.

<u>Prof. Dostrovsky</u> briefly summarized the endeavours made by himself and the MS Buildings and Grounds Committee towards the finding of a suitable building in Jerusalem which would help to alleviate the acute shortage of floorspace during the transition period of the next three to five years. There might be a possibility of renting a wing of the Italian Hospital which would provide spacious accommodation, but would necessitate the investment of IL 15,000 for repairs.

There followed an exchange of opinions on this point. Mrs. Agron and Dr.Siman, who both had at some time in the past been connected with negotiations for the renting of the Italian Hospital on behalf of other institutions, expressed the opinion that a far greater capital outlay would be needed for repairs. Doubts were expressed on the advisability of investing a considerable sum for the repair of the wing considered by the MS, also in view of the strategical position of the building. It was agreed that the question required further clarification.

<u>Prof. Dostrovsky</u> mentioned other possibilities, inter alia, his negotiations with Government bodies concerning the evacuation of the building adjacent to the present MS premises which was now occupied by the Defence Ministry. This solution would be much preferable, but the chances of obtaining the building were still uncertain.

Mrs. Rosensohn remarked - and most of those present agreed - that since the money for the additional floorspace would have to come out of the MS building fund, the cheapest method of securing space for the transition period would be the best.

## c) Dr. Rosenfeld's Visit.

<u>Dr. Davis</u> announced that a cable had been received by Hadassah announcing that Dr. Rosenfeld was hoping to come to Israel in the first week of March.

#### d) Final Year Students.

<u>Prof. Dostrovsky</u> announced that the first group of 68 final year students had concluded their first year of studies and were now sitting for their final examinations. The Health Ministry had suggested that, in view of the present shortage of physicians, the students should spend their practical year in Maabaroth. However, the Faculty was opposed to this proposal and insisted on

the students finishing the whole curriculum before taking up medical work in Maabaroth and camps.

There was the additional problem of finding a place for the students for their practical year. Since the hospitals outside Jerusalem, in which these students had been accommodated during the first year of studies, had undertaken to take on a new final year group early this year, they would not be able to accommodate interns as well. The matter was at present under consideration.

## 4. Financial Arrangements between the University and Hadassah re Building Fund.

<u>Pr. Senator</u> reported that several meetings had taken place between Hadassah and University representatives. A sub-committee, consisting of Mrs. Halprin, Mrs. Rosensohn, Dr. Davis and himself had been set up and entrusted with the task of finding out the facts and proposing an agreement about the distribution of the monies available from the MSC for the building of the Medical School. The sub-committee had held three meetings and then a memorandum had been elaborated which embodied the findings of the committee and its proposals for an agreement. It was now suggested that the Board of Management give its opinion on the suggested agreement and recommend it for ratification to the two parent organisations.

Dr. Senator then offered his comments on the memorandum (which has been here attached, in its amended form, as an integral part of these minutes).

- a) With regard to the monies actually available from the MSC, the total amount may be somewhat higher as soon as the American Jewish Physicians Committee would fulfill their outstanding pledge of \$100,000 (so far, only the sums actually collected by the AJPC had been included).
- b) The sum of \$543,000 constituting pledges from individuals and welfare funds, including the Chicago Welfare Federation, had been put in according to an estimate of Mrs. Rosensohn.
- c) Concerning the pledges of the two constituent bodies, Hadassah and the American Friends of the Hebrew University, Dr. Senator briefly reviewed the events that had led to the pledge of the Friends in the amount of \$500,000 and the difficulties encountered in collecting this amount. As Hadassah insisted that this pledge must be honoured, but on the other hand the Friends could not be expected to collect the money in full outside the University's general fundraising activities, the \$500,000 would, in the last analysis, have to come out of the University's current budget.

On the other hand, Hadassah would have to collect the remainder of its \$1,5 m. pledge, i.e. \$828,500 in addition to its new drive for the hospital for which the goal had been set by the convention at \$5,5 m.

At this point <u>Mrs. Rosensohn</u> explained that of these \$5,5 m. about 2 m. would be available from reserves and \$3,5 m. would have to be collected in a comparatively short time, in addition to the \$828,500 for

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the Medical School. It was obvious that Hadassah had taken on a very great burden and that the collection might take at least several years.

Continuing his analysis of the figures given in the memorandum, <u>Pr. Senator</u> explained that the total amount available to the Medical School would be \$3,770,000 (exclusive of the AJFC pledge of \$100,000). Of this, \$800,000 would be needed for the building of a new Outpatient Department, so that in all about \$3 m. would be left for the non-hospital part of the Medical School building, including the clinical laboratories wherever they would be built (in the hospital or in the pre-clinical building).

In reply to an enquiry of the Chairman, whether the area actually required for the Medical School was taken into account when the total amount was fixed, Dr. Senator reviewed the consultations held in the Hospital Building and Planning Committee (which would become in due course a joint Building Committee for the Hospital and the Medical School). At these meetings, Dr. Davis had estimated the requirements as follows; Hospital part: 23,500 sq. m.; Clinical laboratories 1,500 sq.m.; non-hospital part of the Medical School: 6,000 to 7,000 sq. m.

Dr. Senator had opposed this estimate and had pointed out that the so-called "master plan" which had been worked out in October 1948 by the Building Committee of the Medical Reference Board headed by Dr. Golub, provided for 17,000 sq. m. for the hospital part and 15,000 sq. m. for the non-hospital part, exclusive of the OPD and pre-medical buildings, but including the Ratnoff Building area.

In reply to Dr. Senator's objections, Dr. Davis had explained that in the light of experience it had been determined that for a 400 bed hospital an area of about 25,000 sq. m. was required, while it would be possible to build the non-hospital part with 5,000 to 7,000 sq. m. (exclusive of clinical labs). It had been agreed, however, that these figures be investigated further.

Reverting to the distribution of the monies available, Dr. Senator then explained that in working out the agreement as proposed in the memorandum the subcommittee had been guided by the desire to find a compromise which would satisfy the legitimate demands of the two parent bodies and the Medical School. It had therefore been agreed to meet Hadassah's request for allotting the funds for an Outpatient Department while the remainder of the monies was left to the University for the building of the pre-clinical and clinical laboratories, with perhaps a small margin also for the pre-medical laboratories.

As to the monies allotted in the past for buildings on Mt. Scopus, it had been agreed that no charges be made on the present Building Fund and that both parties would bear their respective losses.

Certain amendments in the wording of the original memorandum as suggested by Mrs. Rosensohn were then discussed. It was agreed not to mention Hadassah's desire to collect monies for 450 beds. Both Mrs. Halprin and Mrs. Rosensohn explained that they hoped to collect the money needed for that number of beds and would make an effort in that regard, but for the time being they could not bind themselves to raise more than the funds required for a 400 bed hospital, if possible during the next 3-5 years.

A few other minor amendments in the wording of the passages relating to the maintenance budget were then agreed upon.

It was then agreed that the agreement be recommended for ratification by the Hadassah representatives to the National Board and by the University representatives to the University authorities concerned.

The Chairman thanked the sub-committee for its work and expressed his appreciation of what Hadassah had done for the Medical School and was going to do for it in the future.

The discussion then entred round the problem of the <u>building area of the Medical School</u>.

The Chairman reported that he had talked the matter over with Prof. Berenblum who had expressed the opinion that it would be a fatal mistake to build the School on an area that was too small from the very beginning. This would make it impossible to develop and expand a medical school worthy of the name.

<u>Dr. Senator</u> gave an analysis of the figures which, In Dr. Davis' opinion, would be sufficient for the non-hospital part. Dr. Davis argued that at present, the Medical School had some 2,500 sq. m. at its disposal and required another 1,000 sq. m. for the transition period of the next five to ten years. If double this amount viz. 7,000 sq. m. would be built in the new Medical Centre, it could be assumed that this would be sufficient for the next 10 years.

Of the approximately \$3 m. available, about half a million should be set aside for equipment and some of the pre-medical area, and of the remaining \$2,5 m. it might be assumed that about 10,000 sq. m. (including 1,500 sq. m. for the clinical laboratories) could be built. This was, in Dr. Senator's opinion, an insufficient amount. He had stressed that point at the meetings of the Building Committee and had tried to defend the vital interests of the Medical School. the MS Secretariat was obtaining material on medical schools in the U.S.A. which existed with that amount of floorspace.

<u>Prof. Dostrovsky</u> pointed out that 7,000 sq. m. might perhaps be sufficient for the normal basic requirements of a medical school, but would not meet the specific needs of our country.

In reply to Dr. Senator's objections, <u>Dr. Davis</u> explained that in the light of experience it had been determined that for a 400-bed teaching hospital an area of about 25,000 sq. m. would be required; he would be happy if this area could be reduced. On the other hand, he had seen medical schools where the pre-clinical part was housed in a space of approximately 7,000 sq. m. exclusive of the clinical laboratories. Dr. Davis did not claim that the finest Medical School could be put up in an area of 7,000 sq. m., but if the alternatives were no pre-clincial building at all for 5-10 years, because of the absence of sufficient funds, or a viable medical school today of 7,000 sq. m. which could be expanded according to a master plan, he was certain that most people would prefer 7,000 sq. m. immediately to 12,000 sq. m. which may take ten years to achieve.

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Dr. Davis strongly advocated the elaboration of a new master plan providing for a nucleus of some 7,000 sq. m. and allowing for a gradual expansion according to needs and possibilities. He also reminded the University representatives that the maintenance budget for a large area would be a heavy burden and that they would find it easier to undertake the maintenance for 7,000 sq. m. in the beginning, with a gradual expansion as time went by.

It was also stressed that once the sums in the Medical School Building Campaign had been allotted then no sums would be available from that source for repairs, alterations and enlargement of temporary premises.

The Chairman stressed - and those present agreed - that it was not the object of the present meeting to decide definitely on the amount of floor-space, and that this was a question to be dealt with by the experts and planners in charge of the buildings. It was however made clear by the Hadassah representatives that no more than the sums laid down in the proposed agreement would be forthcoming for Medical School buildings and that additional funds, if required, must be secured by the University from other sources. The possibility of enlisting the help of the Israel Government in this respect was mentioned.

The next meeting was fixed at March 1, 10 a.m.

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ENCLOSURE TO MINUTES OF THE 21st MEETING OF THE BOARD OF MANAGEMENT.

Amended version adopted by the Board of Management at its meeting on February 19. 1951

Conversation on financial arrangements between the Hebrew University and Hadasseh concerning the Medical School 9th and 12th February, 1951.

Present: Dr. Davis, Mrs. Halprin, Mrs. Rosensohn, Dr. Senator.

- I. After a thorough analysis of the cash receipts and outstanding pledges of the Joint Medical School Campaign (\$4 million) and the Hadassah Campaign (1½million) and in accordance with the Introductory Note to the agreement between the Hebrew University and Hadassah regarding the Hebrew University-Hadassah Medical School of Jerusalem, of 1949, ratified by Hadassah and the University in May 1950, the following figures were ascertained as the probably minimum income from the two campaigns:

Total cash collections...... \$ 2,141,500

c) Joint Medical School Campaign Pledges from individuals and welfare funds, including the Chicago Welfare Federation..... 543,000

Pledge of American Friends (which will eventually have to be paid by the University out of its general income).....

500,000

TOTAL AMOUNT TO BE AVAILABLE FROM THE JOINT MEDICAL SCHOOL CAMPAIGN AND HADASSAH CAMPAIGNS THEREFORE

\$ 3,770,000

[. i - ]

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- II. The following division of this amount was agreed to by those participating in the meetings, to be recommended to their respective organizations:
  - a) \$800,000 to Hadassah for the C.P.D.
  - b) The balance to the University for the whole University part of the Medical School, including clinical laboratories wherever they be built (in the Hospital or preclinical building) and a contribution to the premedical part of the Medical School.
- III. Hadassah has received for building on Mt. Scopus a sum of nearly \$750,000. The University has received for the same purpose \$112,000. It is agreed that no charges should be made on account of these payments to the two organizations and that on the other hand, the two organizations will have to bear the respective losses, i.e. Hadassah will have to erect a University teaching hospital of not less than 400 beds. The University will have to put up the necessary premedical, preclinical and clinical laboratories for the proper functioning of the Medical School.
- IV. A discussion took place on the maintenance budget of the preclinical part of the Medical School and its increase in the years to come. It was estimated that the extra budget of the preclinical part of the Medical School would gradually have gone up, by the end of the five-year period, to something like \$400,000.

Mrs. Halprin and Mrs. Rosensohn expressed the intention to recommend to the National Board that Hadassah, before the end of the five-year period, favorably consider the continuation of a contribution towards the budget of the Medical School.

While emphasizing that Hadassah could not accept the principle of sharing equally with the University in the <u>joint</u> maintenance budget of the Medical School, Mrs. Halprin and Mrs. Rosensohn agreed that when the budget of the Medical School for 1951/52 would have been drawn up by the end of 1951 and when the fundraising situation of Hadassah would have become clear, the situation with regard to the joint Medical School budget be discussed.

DWS/bb/r.

February 19, 1951.

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No.	of Petition:			District:	
No.	of Register:	• • • • • • •		Sub-district:	
No.	of Deed :		entropia de la companya della companya della companya de la companya de la companya della compan	Town or Village	: <i>. .</i>

#### AGREEMENT OF LEASE

BETWEEN the KEREN KAYEMETH LE-ISRAEL, Jerusalem, a company registered in Israel (hereinafter referred to as "KKL"), of the one part,

and THE HEBREW UNIVERSITY ASSOCIATION, Jerusalem, an association formed under the Ottoman Law of Societies (hereinafter referred to as "THE UNIVERSITY"), of the other part,

in accordance with the regulations of KKL, whereunder its land may not be sold but shall remain in perpetuity the property of KKL,

made this 6th day of September, 1959.

WHEREAS KKL is the owner of the lands situate near Ein Karem in the environs of Jerusalem, whereupon the Medical Centre of Hadassah and the Hebrew University (hereinafter referred to as "THE MEDICAL CENTRE") is now being erected; and

WHEREAS the said lands comprise -

- (a) an area of 22 metric dunams and 740 sq. metres which has been set aside for the buildings known as "the Medical School of the Hebrew University and Hadassah" now being erected by THE UNIVERSITY and for additional buildings or structures which will in future be erected by it for the purposes of THE MEDICAL CENTRE (which area, coloured red on the map attached to this Agreement, is hereinafter referred to as "THE LEASED AREA");
- (b) an area of 1174 metric dunams and 886 sq. metres, certain parts of which have been set aside for hospital, out-patient departments, school of nursing buildings and for additional buildings or structures which are now

being and will in future be erected for the purposes of THE MEDICAL CENTRE by Hadassah, The Women's Zionist Organization of America, Inc. and Hadassah Medical Relief Association, Inc. (hereinafter collectively referred to as "HADASSAH"), while other parts will be used for development purposes connected with THE MEDICAL CENTRE: and THE UNIVERSITY has agreed that that area (coloured green on the said map) be leased to HADASSAH together with the buildings and structures which HADASSAH is erecting and will erect thereon as aforesaid and that under part of THE LEASED AREA HADASSAH shall have the right to dig a tunnel for the passage by itself and anybody permitted by it to and from the said buildings and structures (which part, coloured black on the said map - or any other part which may be agreed upon between THE UNI-VERSITY and HADASSAH - is hereinafter referred to as "THE TUNNEL");

(c) an area of 55 metric dunams and 443 sq. metres which has been set aside for the State road crossing the area in para. (b) hereinbefore mentioned without forming part thereof (which area, to be registered in the name of the State Domain Department, is coloured yellow on the said map); and

WHEREAS KKL and HADASSAH have agreed that any change or correction of the agreement of lease which is this day being made between them in respect of the area buildings and structures hereinbefore in para. (b) mentioned, or the cancellation of that agreement, shall require prior consent in writing on the part of THE UNIVERSITY, and in consideration therefor KKL and THE UNIVERSITY are prepared to agree that any change or correction of the present Agreement of Lease, or the cancellation of this

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Agreement, shall require consent as aforesaid on the part of HADASSAH; and

WHEREAS THE UNIVERSITY is desirous of taking on lease from KKL, and KKL is prepared to give on lease to THE UNIVERSITY, THE LEASED AREA and all the buildings and structures which THE UNIVERSITY is erecting and will erect thereon as aforesaid (all of which, including THE LEASED AREA, are hereinafter referred to as "THE LEASEHOLD PROPERTY"), on the conditions set out below;

NOW THEREFORE IT IS HEREBY DECLARED AND AGREED AS FOLLOWS:

#### 1. Subject of lease

KKL hereby leases to THE UNIVERSITY, and THE UNIVERSITY hereby takes on lease from KKL, THE LEASEHOLD PROPERTY more particularly described in the Schedule appearing after the clauses of this Agreement, subject to the right of digging and passage through THE TUNNEL, as hereinbefore in the Preamble stated.

## 2. Period of lease and its extension

The lease hereby granted is for a period of 49 years from the 1st day of April, 1959, until the 31st day of March, 2008 (inclusive), and upon the termination of that period the lease will be extended automatically for an additional period of 49 years, and so on as from the termination of each additional period to the additional period thereafter, unless at least one year before each such termination THE UNIVERSITY gives to KKL, with the consent of HADASSAH, written notice of its desire to cancel the lease (each such period being hereinafter referred to as "THE PERIOD OF LEASE").

#### 3. Purposes of the lease

THE LEASEHOLD PROPERTY is destined for the purposes of THE MEDICAL CENTRE its enlargement and development and for the purposes connected therewith and with all medical sciences. Without derogating from the generality of the said purposes THE UNIVERSITY shall/be entitled to execute public works in or on THE LEASED AREA,

such as: construction of roads and parking places, laying of sewage water and electricity networks, plantation of gardens, and the like. The said purposes, as well as any other or additional purpose which will be approved by KKL, may be implemented by THE UNIVERSITY in whole or in part, by stages or simultaneously, in accordance with the needs of the place or the time, as THE UNIVERSITY may decide from time to time.

#### 4. Use of the leasehold property

- (1) THE UNIVERSITY confirms that it has received from KKL THE LEASED AREA and declares that as from the date of the signature of this Agreement it will bear responsibility for THE LEASEHOLD PROPERTY its preservation and maintenance. THE UNIVERSITY alone shall be bound to preserve the boundaries of THE LEASED AREA, and in the event of trespass it shall immediately take all the necessary steps to restore the boundaries as they were theretofore, and KKL on its part undertakes to afford THE UNIVERSITY all the necessary assistance in connection therewith.
- (2) THE UNIVERSITY is entitled to use THE LEASEHOLD

  PROPERTY and to deal therewith as if it were the owner thereof, but shall have to comply with the terms of this Agreement and to abstain from doing any thing prohibited by those terms.
- (3) At the time of the execution of the works mentioned in Clause 3 hereof and during THE PERIOD OF LEASE THE UNIVERSITY shall comply with all the orders, directions and demands of the Government, the Municipal Council, the Regional Council, the Local Council and other competent authorities in connection with the said works and also in connection with the maintenance and use of THE LEASEHOLD PROPERTY.
- (4) KKL shall bear no responsibility for any offence which THE UNIVERSITY may commit or for any damage which may be caused to any third party by reason of the said works or in connection with the maintenance or use of THE LEASEHOLD PROPERTY, and any such responsibility shall be borne solely by THE UNIVERSITY.

(5) THE UNIVERSITY shall, at its own expense, execute all the necessary repairs to THE LEASEHOLD PROPERTY, and KKL shall not be responsible for any such repairs.

## 5. Value of the leasehold property and payment of rent

- (1) For the purposes of the calculation of the rent for THE LEASEHOLD PROPERTY the value of that property shall be equal to the value of THE LEASED AREA only, and such value (including all the expenses which were or may be incurred by KKL in connection with THE LEASED AREA) is fixed by the parties, until a new valuation is made under Clause 6 hereof, at the sum of IL.20.- per metric dunam or at the aggregate sum of IL.454.800 for the whole of THE LEASED AREA.
- (2) The said rent per annum shall be at the rate of 1% (one per centum) of the value of THE LEASEHOLD PROPERTY as hereinbefore fixed, that is to say, in the amount of IL.4.550, which amount shall be paid to KKL by THE UNIVERSITY in advance, namely, on the 1st day of April in each year of the lease.
- (3) THE UNIVERSITY shall transfer the said rent to KKL or to its order in cash or by cheque or postal order, and all expenses incurred thereby shall be borne by THE UNIVERSITY.

#### New valuation and arbitration

- (1) In each of the following events or at the following times KKL shall be entitled to make a new valuation of THE LEASE-HOLD PROPERTY and to fix in accordance therewith the rent thereafter payable therefor. Such new valuation shall be made -
  - (a) if and when a change is made in the purposes of the lease, as specified in Clause 3 hereof;
  - (b) if and when THE UNIVERSITY transfers its rights under this Agreement in accordance with Clause 7 hereof;
  - (c) upon the expiration of 25 years from the date of the signature of this Agreement, and thereafter at the end of each period of 25 years of THE PERIOD OF LEASE.

- (2) In the event of a new valuation as aforesaid the annual rent for THE LEASEHOLD PROPERTY shall be at the rate of 1% (one per centum) of the value of THE LEASED AREA only, as may be fixed by such valuation.
- (3) Immediately after a new valuation as aforesaid KKL shall give notice in writing to THE UNIVERSITY of the amount of the valuation and of the date upon which it shall take effect, and if within 90 days from the date of receipt of the notice THE UNIVERSITY shall not inform KKL of its objection to the said valuation or the said date, it shall pay the rent in accordance with such valuation and as from such date.
- (4) In the event of any objection as aforesaid THE UNIVER-SITY shall indicate simultaneously therewith the name of the arbitrator to be appointed by it for determining the objection, and KKL shall notify THE UNIVERSITY of the name of the arbitrator to be appointed by it. If within 30 days from the date of the appointment of the last arbitrator the two arbitrators do not reach agreement as to the amount of the valuation and/or the date upon which it shall take effect, each of the parties shall be entitled, within 15 additional days, to apply to the Court for the appointment of a third arbitrator who shall decide between the two in accordance with the provisions of the Arbitration Ordinance. The costs of the arbitration shall be fixed by the arbitrators.

## 7. Transfer of leasehold rights and sub-leasing

(1) THE UNIVERSITY shall not be entitled to transfer its leasehold right in respect of THE LEASEHOLD PROPERTY or any part thereof or to sub-lease THE LEASEHOLD PROPERTY or any part thereof, unless it has obtained prior consent thereto from KKL in writing and has proved to the satisfaction of KKL that HADASSAH has no objection thereto. But KKL hereby confirms in advance that for the purposes in Clause 3. hereinbefore mentioned, THE UNIVERSITY shall have the right at any time -

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- (a) without such consent or proof, to effect any transfer or sub-lease as aforesaid to any one of the bodies which are now or may in future be affiliated to THE UNIVERSITY or to a daughter-company which may be formed by THE UNIVERSITY; and KKL hereby undertakes that forthwith upon being so requested by THE UNIVERSITY, it will do all that may be required on its part for carrying such transfer into effect and for the registration thereof in the Land Registry Office;
- (b) without such consent as aforesaid, to sub-lease to HADASSAH any part of THE LEASEHOLD PROPERTY on such conditions as may be determined by THE UNIVERSITY and HADASSAH.
- KKL hereby declares that it has cognizance of the agreement between THE UNIVERSITY and HADASSAH in which HADASSAH has undertaken to waive its rights in favour of THE UNIVERSITY in respect of any part of the area in para. (b) of the Preamble hereinbefore mentioned, if and when such part will, within the framework of the master-plan agreed between them, be required by THE UNIVERSITY for the erection of additional buildings or structures connected with THE MEDICAL CENTRE or the various branches of teaching related thereto; provided that THE UNIVERSITY shall give written notice in that behalf to HADASSAH (with copy to KKL) within five years from the date of completion of the first stage of the erection of THE MEDICAL CENTRE in accordance with the said masterplan; and provided further that after the expiration of the said five years HADASSAH shall not be bound to waive its rights in favour of THE UNIVERSITY in respect of any part aforesaid, if and when HADASSAH itself will desire to erect thereon any buildings or structures of its own for the purposes of THE MEDICAL CENTRE;

and KKL hereby confirms in advance any transfer of rights and obligations which may be effected by HADASSAH in favour of THE UNIVERSITY in accordance with the above mentioned agreement and undertakes that, forthwith upon being so requested by THE UNIVERSITY and HADASSAH, it will do all that may be required on its part for carrying such transfer into effect and for the registration thereof in the Land Registry Office.

For the purposes of this sub-clause, the date of completion aforesaid will fall on January 1st, 1961.

(3) Any transfer or sub-lease which has been confirmed by KKL in advance, as stated in sub-clause (1) and (2) of this Clause, shall not be deemed to be a transfer of rights for the purposes of Clause 6 hereof.

## 8. Payment of Taxes

THE UNIVERSITY shall pay all the Government, municipal and local taxes which may be imposed from time to time upon THE LEASEHOLD PROPERTY insofar as it is not exempt from such payment by law.

## 9. Preservation of the Sabbath

THE UNIVERSITY shall cease work on THE LEASEHOLD PROPERTY on Sabbaths and Jewish holidays in accordance with the laws of the State.

Any dispute in connection with this Clause shall be submitted to a single arbitrator to be appointed by agreement of the parties, and in default of such agreement, by the President of the District Court, Jerusalem. The decision of the arbitrator shall be final and binding upon the parties.

Right of KKL to execute works upon the leasehold property

KKL is entitled to lay across THE LEASED AREA, either itself through another body, pipes or channels for water,

electricity, gas drainage or sewage, and also to erect electricity

poles and to stretch electricity wires upon or over THE LEASED

AREA and for that purpose THE UNIVERSITY shall give to KKL, its

workers and officials, or to such other body, its workers and officials, the possibility of entering upon THE LEASED AREA and carrying out therein the necessary works and repairs; provided that such works and repairs are carried out in a manner which does not cause to THE UNIVERSITY or to any person holding under it any disturbance which can be avoided, and also that KKL shall be responsible that immediately after the said works or repairs have been carried out, THE LEASED AREA is as far as possible restored to the condition in which it was theretofore.

## 11. Damage in the event of breach

If one of the parties commits a breach of any of the provisions of this Agreement, the other party shall be entitled to claim compensation for any loss or damage caused to it as a result of such breach as aforesaid.

## 12. Change or correction of agreement of lease

Any change or correction of this Agreement of lease shall require prior consent in writing on the part of HADASSAH.

## 13. Dissolution of The University or cancellation of the lease

In the event of the dissolution of THE UNIVERSITY or of the cancellation of the lease by notice under Clause 2 hereof, the rights and obligations of THE UNIVERSITY hereunder shall devolve to any one of the bodies which are now or may in future be affiliated to THE UNIVERSITY or to a daughter-company which may be formed by THE UNIVERSITY, but such devolution shall not be deemed to be a transfer of rights for the purposes of Clause 6 hereof. If the said body or daughter-company will not agree to accept the devolution, then the rights of THE UNIVERSITY hereunder shall be deemed to have reverted to KKL, without KKL having to pay compensation to anybody in connection therewith.

#### 14. Jurisdiction

The place of jurisdiction under this Agreement shall be the Courts in Jerusalem, save for jurisdiction in matters which have to be submitted to arbitration under Clause 6 or Clause 9 hereof.

## 15. Notices to the parties

In every case in which any of the parties is required to give notice in writing to the other party, such notice shall be given by registered letter sent to the following address:

to KKL: Keren Kayemeth Le-Israel, P.O.B. 283, Jerusalem
to THE UNIVERSITY: The Hebrew University, University
Campus, Jerusalem
or to any other address of which either party may notify the other

The post office receipt regarding the despatch of a registered letter as aforesaid shall serve as sufficient proof of the despatch of the notice.

## 16. <u>Definition of terms</u>

party in writing.

The term "KKL" includes the successors and assigns of KKL.

The term "THE UNIVERSITY" includes the successors of THE UNIVERSITY, and in the special case of Clause 13 hereof, any one of the bodies or the daughter-company mentioned in the said Clause.

## 17. Waiver of notarial notices

The parties hereby waive the necessity for sending notarial or other official notices in connection with the breach of any of the provisions of this Agreement.

## 18. Headings

In the interpretation of this Agreement or of any of its provisions no reliance shall be placed upon the headings appearing over the Clauses.

## 19. Consideration

Laws 1/1/

The rights granted to THE UNIVERSITY by this Agreement are a full and complete consideration for the moneys which THE UNIVERSITY may invest in buildings structures plantations or for an any other investments in THE LEASEHOLD PROPERTY, and also for its obligations under this Agreement.

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## 20. Value of provisions

All the provisions of this Agreement are fundamental provisions of equal force.

## 21. Number of copies

This Agreement is made in four copies, one of which has been delivered to KKL, one to THE UNIVERSITY, one to HADASSAH and one to the Land Registry Office in Jerusalem.

IN WITNESS WHEREOF the parties hereto have hereunto set their hands on the date first above mentioned.

(sgd) H. Danin for KKL (sgd) Y. Aran, J. Talmon for THE UNIVERSITY

Marie (1.11)

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#### LAND REGISTRY OF JERUSALEM

No.	of Petition:	*****	District:
No.	of Register:		Sub-district:
No.	of Deed !		Town or Village:

## AGREEMENT OF LEASE

BETWEEN the KEREN KAYEMETH LE-ISRAEL, Jerusalem, a company registered in Israel (hereinafter referred to as "KKL"), of the one part,

and HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC. and HADASSAH MEDICAL RELIEF ASSOCIATION, INC., companies incorporated under the laws of the State of New York, U.S.A. (hereinafter collectively referred to as "HADASSAH"), of the other part,

in accordance with the regulations of KKL, whereunder its land may not be sold out but shall remain in perpetuity the property of KKL,

made this 6th day of September, 1959,

WHEREAS KKL is the owner of the lands situate near Ein Karem in the environs of Jerusalem, whereupon the Medical Centre of Hadassah and the Hebrew University (hereinafter referred to as "THE MEDICAL CENTRE") is now being erected; and

WHEREAS the said lands comprise -

(a) an area of 1174 metric dunams and 886 sq. metres, certain parts of which have been set aside for hospital, outpatient departments, school of nursing buildings and for additional buildings or structures which are now being and will in future be erected by HADASSAH for the purposes of THE MEDICAL CENTRE, while other parts will be used for development purposes connected with THE MEDICAL CENTRE (which area, coloured green, on the map attached to this Agreement as Annex "A", is hereinafter referred to as "THE LEASED AREA");

9.1.

- (b) an area of 22 metric dunams and 740 sq. metres which has been set aside for the buildings known as "the Medical School of the Hebrew University and Hadassah" now being erected by the Hebrew University Association, Jerusalem (hereinafter referred to as "THE UNIVERSITY") and for additional buildings or structures which will in future be erected by THE UNIVERSITY for the purposes of THE MEDICAL CENTRE; and HADASSAH has agreed that that area (coloured red on the said map) be leased to THE UNIVERSITY together with the buildings and structures which THE UNIVERSITY is erecting and will erect thereon as aforesaid and that on part of TKE LEASED AREA THE UNIVERSITY and anybody permitted by it shall have a right of way to and from the said buildings and structures (which part, coloured blue on the said map - or any other part which may be agreed upon between HADASSAH and THE UNIVERSITY - is hereinafter referred to as "THE APPROACH ROAD");
- (c) an area of 55 metric dunams and 443 sq. metres which has been set aside for the State road crossing THE LEASED AREA without forming part thereof (which area, to be registered in the name of the State Domain Department, is coloured yellow on the said map); and

WHEREAS KKL and THE UNIVERSITY have agreed that any change or correction of the agreement of lease which is this day being made between them in respect of the area buildings and structures hereinbefore in para. (b) mentioned, or the cancellation of that agreement, shall require prior consent in writing on the part of HADASSAH, and in consideration therefor KKL and HADASSAH are prepared to agree that any change or correction of the present Agreement of lease, or the cancellation of this Agreement, shall Tequire consent as aforesaid on the part of THE UNIVERSITY; and

08-01789-cgm Doc 22314-4 Filed 09/16/22 Entered 09/16/22 17:39:07 Exhibit 4 WHEREAS HADASSAH Pag 502 of taking on lease from KKL,

and KKL is prepared to give on lease to HADASSAH, THE LEASED

AREA and all the buildings and structures which HADASSAH is

erecting and will erect thereon as aforesaid (all of which,

including THE LEASED AREA, are hereinafter referred to as "THE

LEASEHOLD PROPERTY"), on the conditions set out below;

NOW THEREFORE IT IS HEREBY DECLARED AND AGREED AS FOLLOWS:

#### 1. Subject of lease

KKL hereby leases to HADASSAH, and HADASSAH hereby takes on lease from KKL, THE LEASEHOLD PROPERTY more particularly described in the Schedule appearing after the clauses of this Agreement, subject to the right of way over THE APPROACH ROAD, as hereinbefore in the Preamble stated.

## 2. Period of lease and its extension

The lease hereby granted is for a period of 49 years from the 1st day of April, 1959, until the 31st day of March, 2008 (inclusive), and upon the termination of that period the lease will be extended automatically for an additional period of 49 years, and so on as from the termination of each additional period to the additional period thereafter, unless at least one year before each such termination HADASSAN gives to KKL, with the consent of THE UNIVERSITY, written notice of its desire to cancel the lease (each such period being hereinafter referred to as "THE PERIOD OF LEASE").

#### 3. Purposes of the lease

MEDICAL CENTRE its enlargement and development and for the purposes connected therewith and with all medical sciences.

Without derogating from the generality of the said purposes HADASSAN shall be entitled to execute public workers in or on THE LEASED AREA, such as: construction of roads and parking places, laying of sewage water and electricity networks, plantation of gardens, and the like; and also to erect on THE LEASED AREA, in accordance with the terms of this Agreement,

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any dwelling units for the use of such employees of the institutions affiliated to NADASSAN as will for the needs of THE MEDICAL CENTRE be required to settle there, and in addition thereto - but on the special conditions agreed upon between KKL and MADASSAH and contained in the draft attached to this Agreement as Annex "B" and initialled by the parties for the purpose of identification - to erect on any part of THE LEASED AREA a Shikun for the rest of the employees of the said institutions and for other settlers. The said purposes, as well as any other or additional purpose which will be approved by KKL, may be implemented by MADASSAH in whole or in part, by stages or simultaneously, in accordance with the needs of the place or the time, as IIADASSAH may decide from time to time.

#### 4. Use of the leasehold property

- (1) HADASSAH confirms that it has received from KKL THE LEASED AREA and declares that as from the date of the signature of this Agreement it will bear responsibility for THE LEASEHOLD PROPERTY its preservation and maintenance. HADASSAN alone shall be bound to preserve the boundaries of THE LEASED AREA, and in the event of trespass it shall immediately take all the necessary steps to restore the boundaries as they were theretofore, and KKL on its part undertakes to afford HADASSAH all the necessary assistance in connection therewith.
- (2) HADASSAH is entitled to use THE LEASEHOLD PROPERTY and to deal therewith as if it were the owner thereof, but shall have to comply with the terms of this Agreement and to abstain from doing any thing prohibited by those terms.
- (3) At the time of the execution of the works mentioned in Clause 3 hereof and during THE PERIOD OF LEASE HADASSAH shall comply with all the orders, directions and demands of the Government, the Municipal Council, the Regional Council, the Local Council and other competent authorities in connection with the said works and also in connection with the maintenance and twe of THE LEASEHOLD PROPERTY.

- (4) KKL shall bear no responsibility for any offence which HADASSAH may commit or for any damage which may be caused to any third party by reason of the said works or in connection with the maintenance or use of THE LEASEHOLD PROPERTY, and any such responsibility shall be borne solely by HADASSAH.
- (5) HADASSAH shall, at its own expense, execute all the necessary repairs to THE LEASEHOLD PROPERTY, and KKL shall not be responsible for any such repairs.

## 5. Value of the leasehold property and payment of rent

- (1) For the purposes of the calculation of the rent for THE LEASEHOLD PROPERTY the value of that property shall be equal to the value of THE LEASED AREA only, and such value (including all the expenses which were or may be incurred by KKL in connection with THE LEASED AREA) is fixed by the parties, until a new valuation is made under Clause 6 hereof, at the sum of IL. 20. per metric dunam or at the aggregate sum of IL. 23,498. for the whole of THE LEASED AREA.
- (2) The said rent per annum shall be at the rate of 1% (one per centum) of the value of THE LEASEHOLD PROPERTY as herein-before fixed, that is to say, in the amount of IL. 235.-, which amount shall be paid to KKL by HADASSAH in advance, namely, on the 1st day of April in each year of the lease.
- (3) HADASSAH shall transfer the said rent to KKL or to its order in cash or by cheque or postal order, and all expenses incurred thereby shall be borne by HADASSAH.

#### 6. New valuation and arbitration

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(1) In each of the following events or at the following times KKL shall be entitled to make a new valuation of THE LEASE-HOLD PROPERTY and to fix in accordance therewith the rent thereafter payable therefor. Such new valuation shall be made -

if and when a change is made in the purposes of the lease, as specified in Clause 3 hereof;

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- (b) if and when MADASSAM transfers its rights under this
  Agreement in accordance with Clause 7 hereof;
- (g') upon the expiration of 25 years from the date of the signature of this Agreement, and thereafter at the end of each period of 25 years of THE PERIOD OF LEASE.
- (2) In the event of a new valuation as aforesaid the annual rent for THE LEASEHOLD PROPERTY shall be at the rate of 1% (one per centum) of the value of THE LEASED AREA only, as may be fixed by such valuation.
- (3) Immediately after a new valuation as aforesaid KKL shall give notice in writing to HADASSAH of the amount of the valuation and of the date upon which it shall take effect, and if within 90 days from the date of receipt of the notice HADASSAH shall not inform KKL of its objection to the said valuation or the said date, it shall pay the rent in accordance with such valuation and as from such date.
- shall indicate simultaneously therewith the name of the arbitrator to be appointed by it for determining the objection, and KKL shall notify NADASSAN of the name of the arbitrator to be appointed by it. If within 30 days from the date of the appointment of the last arbitrator the two arbitrators do not reach agreement as to the amount of the valuation and/or the date upon which it shall take effect, each of the parties shall be entitled, within 15 additional days, to apply to the Court for the appointment of a third arbitrator who shall decide between the two in accordance with the provisions of the Arbitration Ordinance. The costs of the arbitration shall be fixed by the arbitrators.
- 7. Transfer of leasehold rights and sub-leasing
- (1) HADASSAH shall not be entitled to transfer its leasehold right in respect of THE LEASEHOLD PROPERTY or any part thereof or to sub-lease THE LEASEHOLD PROPERTY or any part

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thereof, unless it has obtained prior consent thereto from KKL
in writing and has proved to the satisfaction of KKL that THE
UNIVERSITY has no objection thereto. But KKL hereby confirms
in advance that, for the purposes in Clause 3 hereinbefore
mentioned, HADASSAH shall have the right at any time -

- (a) without such consent or proof, to effect any transfer or sub-lease as aforesaid to Hadassah Medical Organization, a company registered in Israel, or to any one of the other bodies which are now or may in future be affiliated to that organization or to HADASSAN, provided that if such transfer or sub-lease shall be required for the erection of a Shikun on part of THE LEASED AREA, as in Clause 3 hereinbefore stated, then the special conditions mentioned in the said Clause shall apply to such part; and KKL hereby undertakes that forthwith upon being so requested by HADASSAN, it will do all that may be required on its part for carrying such transfer into effect and for the registration thereof in the Land Registry Office;
- (b) without such consent as aforesaid, to sub-lease to THE UNIVERSITY any part of THE LEASEHOLD PROPERTY on such conditions as may be determined by HADASSAH and THE UNIVERSITY.
- (2) KKL hereby declares that it has cognizance of the agreement between HADASSAH and THE UNIVERSITY in which HADASSAH has undertaken to waive its rights in favour of THE UNIVERSITY in respect of any part of THE LEASED AREA, if and when such part will, within the framework of the master-plan agreed between them, be required by THE UNIVERSITY for the erection of additional buildings or structures connected with THE MEDICAL CENTRE or the various branches of teaching related thereto; provided that THE UNIVERSITY shall give written notice in that behalf to HADASSAH (with copy to KKL) within five years from the date of completion of the first stage of the erection of

THE MEDICAL CENTRE in accordance with the said master-plan; and provided further that after the expiration of the said five years HADASSAH shall not be bound to waive its rights in favour of THE UNIVERSITY in respect of any part aforesaid, if and when HADASSAH itself will desire to erect thereon any buildings or structures of its own for the purposes of THE MEDICAL CENTRE: and KKL hereby confirms in advance any transfer of rights and obligations which may be effected by HADASSAH in favour of THE UNIVERSITY in accordance with the above mentioned agreement and undertakes that, forthwith upon being so requested by HADASSAH and THE UNIVERSITY, it will do all that may be required on its part for carrying such transfer into effect and for the registration thereof in the Land Registry Office.

For the purposes of this sub-clause, the date of completion aforesaid will fall on January 1st, 1961.

(3) Any transfer or sub-lease which has been confirmed by KKL in advance, as stated in sub-clauses (1) and (2) of this Clause, shall not be deemed to be a transfer of rights for the purposes of Clause 6 hereof.

#### C. Payment of taxes

HADASSAH shall pay all the Government, municipal and local taxes which may be imposed from time to time upon THE LEASEHOLD PROPERTY insofar as it is not exempt from such payment by law.

#### 9. Preservation of the Sabbath

HADASSAN shall cease work on THE LEASEHOLD PROPERTY on Sabbaths and Jewish holidays in accordance with the laws of the State.

Any dispute in connection with this Clause shall be submitted to a single arbitrator to be appointed by agreement of the parties, and in default of such agreement, by the President of the District Court, Jerusalem. The decision of the arbitrator shall be final and binding upon the parties.

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## 10. Right of KKL to execute works upon the leasehold property

KKL is entitled to lay across THE LEASED AREA, either itself or through another body, pipes or channels for water, electricity, gas, drainage, or sewage, and also to erect electricity poles and to stretch electricity wires upon or over THE LEASED AREA and for that purpose HADASSAH shall give to KKL, its workers and officials, or to such other body, its works and officials, the possibility of entering upon THE LEASED AREA and carrying out therein the necessary works and repairs; provided that such works and repairs are carried out in a manner which does not cause to HADASSAH or to any person holding under it any disturbance which can be avoided, and also that KKL shall be responsible that immediately after the said works or repairs have been carried out, THE LEASED AREA is as far as possible restored to the condition in which it was theretofore.

## 11. Damages in the event of breach

If one of the parties commits a breach of any of the provisions of this Agreement, the other party shall be entitled to claim compensation for any loss or damage caused to it as a result of such breach as aforesaid.

#### 12. Change or correction of agreement of lease

Any changeor correction of this Agreement of lease shall require prior consent in writing on the part of THE UNIVERSITY.

#### 13. Dissolution of Hadassah or cancellation of the lease

In the event of the dissolution of HADASSAH or of the cancellation of the lease by notice under Clause 2 hereof, the
rights and obligations of HADASSAH hereunder shall devolve to
Hadassah Medical Organization or to any one of the other bodies
which are now or may in future be affiliated to that organization
or to HADASSAH, but such devolution shall not be deemed to be a
transfer of rights for the purposes of Clause 6 hereof. If the
said organization or such other body will not agree to accept

the devolution, then the rights of HADASSAH hereunder shall be deemed to have reverted to KKL, without KKL having to pay compensation to anybody in connection therewith.

## 14. Jurisdiction

The place of jurisdiction under this Agreement shall be the Courts in Jerusalem, save for jurisdiction in matters which have to be submitted to arbitration under Clause 6 or Clause 9 hereof.

## 15. Notices to the parties

In every case in which any of the parties is required to give notice in writing to the other party, such notice shall be given by registered letter sent to the following address:

to KKL - Keren Kayemeth Le-Israel, P.O.B. 283, Jerusalem to HADASSAH - c/o Hadassah Medical Organization, P.O.B. 499,

#### Jerusalem

or to any other address of which either party may notify the other party in writing.

The post office receipt regarding the despatch of a registered letter as aforesaid shall serve as sufficient proof of the despatch of the notice.

## 16. <u>Definition of terms</u>

The term "KKL" includes the successors and assigns of KKL.

The term "HADASSAK" includes the successors of HADASSAH,

and in the special case of Clause 13 hereof, Hadassah Medical

Organization or (as the case may be) any other body mentioned
in the said Clause.

#### 17. Waiver of notarial notices

5 4.1-1.

The parties hereby waive the necessity for sending notarial or other official notices in connection with the breach of any of the provisions of this Agreement.

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## 18. Headings

In the interpretation of this Agreement or of any of its provisions no reliance shall be placed upon the headings appearing over the Clauses.

## 19. Consideration

The rights granted to HADASSAH by this Agreement are a full and complete consideration for the moneys which HADASSAH may invest in buildings structures plantations or for any other investments in THE LEASEHOLD PROPERTY, and also for its obligations under this Agreement.

## 20. Value of provisions

All the provisions of this Agrement are fundamental provisions of equal force.

## 21. Number of copies

This agreement is made in four copies, one of which has been delivered to KKL, one to MADASSAH, one to THE UNIVERSITY, and one to the Land Registry Office in Jerusalem.

IN WITNESS WHEREOF the parties hereto have hereunto set their hands on the date first above mentioned.

(Sgd.) H. Darin

(Sgd.) K.J. Mann, Myriam Granott for HADASSAH

Horis and

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HADASSAH - The Women's Zionist Organization of America, Inc. 65 East 52nd Street New York 22, New York

March 28, 1960

The Hebrew University Jerusalem Israel

Attention: Mr. Aran

Gentlemen:

With reference to the leases registered in the Jerusalem Land Registry Office on September 6, 1959 which the University and Hadassah now hold from Keren Kayemeth Leisrael, we hereby agree at your request that if, in spite of all efforts, we shall fail to complete by January 1, 1961, the erection of our own buildings forming part of what is referred to in Clause 7(2) of the above leases as the first stage of the Medical Center, then the five years mentioned in that Clause will begin to run as from the date of the operational opening of the Hospital at the Medical Center.

Please confirm the above by affixing your signature on the duplicate of this letter which is enclosed herewith.

Sincerely yours,

(sgd) Miriam Freund

National President
for Hadassah, The Women's Zionist
Organization of America Inc. and
Hadassah Medical Relief
Association, Inc.

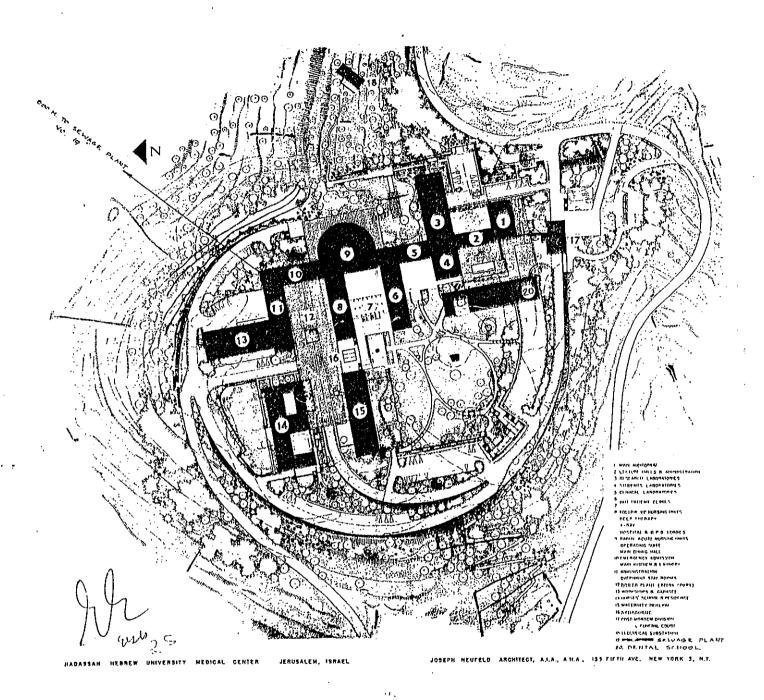
Confirmed on behalf of the Hebrew University

Jerusalem, this 20 day of April 1960

	(sgd)	Yair	Aran	 	
Ву				 	

copy to Keren Kayemeth Leisrael

H 6, -/.



Law Offices GUZIK and BOUKSTEIN

Maurice M. Boukstein Leo Guzik Edward Goldenberg, Jr. Lyonel E. Zunz Washington Office Suite 1116 Woodward Building Telephone Republic 7-0866

150 Broadway, New York 38, N.Y. Cable Address "Jurisburo" New York Worth 2-5600

December 20, 1962

Mrs. Lola Kramarsky, President Hadassah 65 East 52nd Street New York 22, N. Y. Mr. Eliahu Elath, President The Hebrew University Jerusalem Israel

Dear Mrs. Kramarsky and Mr. Elath:

The following Minutes and Memoranda of Agreement, made in connection with and relating to certain items in the Affiliation Agreement between The University and Hadassah bearing even date, are herewith sent to you:

- Memorandum of Agreement between Hadassah and The Hebrew University with respect to the provisions of Section 4 of the Affiliation Agreement (Dental School equipment).
- Memorandum of Agreement between Hadassah and The University with respect to the provisions of Section 5 of the Affiliation Agreement (Sub-leases).
- 3. Minute of the meeting between representatives of The University and representatives of Hadassah, held at the office of Hadassah in the City of New York on December 14, 1962 with respect to Section 9 - Budget.
- 4. Memorandum of Agreement between Hadassah and The University with respect to Section 10 "2" of the Affiliation Agreement.

Minute of the Meeting between representatives of The University and representatives of Hadassah held at the office of Hadassah in the City of New York on December 19, 1962, with respect to Section 11 (i) dealing with Kitchen and Cafeteria Equipment and Services.

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GUZIK and BOUKSTEIN

December 20, 1962

- 6. Memorandum of Agreement between Hadassah and The Hebrev University with respect to the provisions of Section 12 II (d) (iii) (2) of the Affiliation Agreement relating to a possible future agreement with Alpha Omega and the effect of such agreement on the composition of the Joint Board of Management.
- 7. Minute of the meeting between representatives of The University and representatives of Hadassah, held at the office of Hadassah in the City of New York on December 14, 1962, with respect to Section 15 - Academic Appointments and Promotions.
- Memorandum with respect to the Utilization of Proceeds Derived from Liquidation of Assets.

The following letters, bearing even date, are also enclosed:

- Letter from Mr. Elath, President of The University, to Mrs. Kramarsky, President of Hadassah, with respect to Section 1 (b) of the Affiliation Agreement which deals with Hadassah's tax-exempt status.
- Letter from Mr. Elath, President of The University, to Mrs. Kramarsky, President of Hadassah, with respect to Section 15 (iii) of the Affiliation Agreement which deals with academic appointments and promotions.

All of the foregoing documents are part of the complete record of the Affiliation Agreement.

Sincerely yours,

(sgd) M. Boukstein

Maurice M. Boukstein

#### MEMORANDUM OF AGREEMENT

Between

HADASSAH

and

THE HEBREW UNIVERSITY

With respect to the Provisions of

Section 4 of the

## Affiliation Agreement

I. In respect of Subsection (a)(i), it is understood and agreed between The University and Hadassah that, notwithstanding anything to the contrary set forth in Section 4 of the <u>Affiliation Agreement</u> of even date concerning the responsibility of The University for the equipment of Building No. 20 (the Dental School), the question remains open and will be determined by a separate agreement.

THE	HEBREW	UNIVERS	ITY,
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	<i>7</i> 7	11 // 1	1 //

Eliahu Elath, President

THE HEBREW UNIVERSITY OF JERUSALEM

Eljahu Elath, President

Yair Aran, Administrator

HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC.

By Likuca Hudman

For Lola/Kramarsky, President

HADASSAH MEDICAL RELIEF ASSOCIATION, INC.

Вy

Relicina Michael Comme

For Lola Kramarsky, President

April 1, 1963

Between HADASSAH

end

THE REBREW UNIVERSITY

With respect to the Provisions of Section 5 of the

## Affiliation Agreement

It is agreed that the date left in blank in Section 5(b) relating to the execution of registration of the sub-leases between HADASSAH and THE UNIVERSITY will be filled in by Messrs. S. Horowitz & Co., Jerusalem, Advocates, when all the data required for the preparation of the sub-leases are made available to them.

THE HEBBEY UNIVERSITY ASSOCIATION

Eliahu Elath, President

THE HEBREW PHIVERSITY OF

Eliahu Elath, President

Yair Aran, Administrator

HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC.

Ву

For Lola Kramarsky, President

HADASSAH MEDICAL RELIEF ASSOCIATION, INC.

Ву

For Lola Kramarsky, President

April 1, 1963

**JERUSALEM** 

08-01789-cgm/iinDoc 2/2314-AeciFiledi@9/16/22 Entered 09/16/22 17:39:07 Exhibit 4 Representatives of THE UNIVERSITY and Representatives of HADASSAH Held at the office of HADASSAH in the City of New York

December 14, 1962

Mrs. Charlotte Jacobson, Treasurer of Hadassah, and Mr. Yair Aran, Administrator of Hebrew University, reported on the agreement they have reached with respect to financial contributions of Hadassah towards maintenance and operation of pre-clinical laboratories of the Medical School during the years February 1, 1960 - January 31, 1967.

<u>Period</u>	IL. Total Con- tribution	IL. Debt <u>Reduction</u>	IL. Cash <u>Payment</u>
Feb. 1, 1960- Jan. 31, 1961	900,000.	300,000.	600,000.
Feb. 1, 1961- Jan. 31, 1962	900,000.	300,000.	600,000.
Feb. 1, 1962- Ján. 31, 1963	900,000.	300,000.	600,000.
Feb. 1, 1963- Jan. 31, 1964	1,000,000.	300,000.	700,000.
Feb. 1, 1964- Jan. 31, 1965	1,000,000.	300,000.	790,000.
Feb. 1, 1965- Jan. 31, 1966	1,025,000.	300,000.	725,000.
Feb. 1, 1966- Jan. 31, 1967	1,050,000.	300,000.	750,000.

Mrs. Lola Kramarsky, President of Hadassah, and Mr. Eliahu Elath, President of Hebrew University, expressed their satisfaction that agreement has been reached on this important matter and thanked Mrs. Jacobson and Mr. Aran for their efforts.

Mr. Elath said that Hebrew University accepts the position of Hadassah that its contributions toward the maintenance and operation of pre-clinical laboratories is for a fixed and definite period of time and that in the event that Hadassah shall, for any reason, come to the conclusion that it is unable to continue to make such contributions beyond the year ending January 31, 1967, the failure on the part of Hadassah to make such contributions shall not be considered as a breach of the Affiliation Agreement.

Mrs. Kramarsky said that while Hadassah reserves its position in the manner stated by Mr. Elath, it hopes and expects that it will continue to make such contributions after January 31, 1967.

THE HEBREW UNIVERSITY ASSOCIATION

Вy.

Eliahu Elath, Président

THE HEBREW UNIVERSITY FOR JERUSALIM

Eliahu Elath, President

HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC.

HADASSAH MEDICAL RELIEF ASSOCIATION, INC.

73 For Lola Kramarsky, President

Administrator

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MEMORANDUM OF AGRECMENT

between

HADASSAH

and

THE HEBREW UNIVERSITY

With respect to Section 10 "2"

of the Affiliation Agreement

With reference to Section 10 "2" of the Affiliation Agreement, it is hereby agreed by THE UNIVERSITY and HADASSAH that the Israel accounting firm of SOMACH, CHAIKIN & CITRON shall be retained for the purpose of commencing the audits referred to in said Section; it being understood by the parties that they may, from time to time, by mutual agreement, replace the said accounting firm and retain such other Israel accounting firm as they may mutually determine.

THE HEBREW UNIVERSITY

ASSOCIATADN

Elianu Elath, President

THE HEBREW UNIVERSITY OF

JERUSALEM/

Eliahu Elath, President

 $i \cdot i \cdot i$ 

Yair Aran, Administrator

HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC.

ORGANIZATION OF AMERICA, INC.

For Lold Kramarsky, President

HADASSAH MEDICAL RELIEF ASSOCIATION, INC.

ASSOCIATION, INC.

Easter Intercence

For Lola Kramarsky, President

April 1, 1963

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## MINUTE OF THE MEETING

Between

Representatives of THE UNIVERSITY and

Representatives of HADASSAH

Held at the Office of Hadassah In the City of New York on December 19, 1962.

With respect to Section 11(i) - Kitchen and Cafeteria Equipment and Services - Mr. Aran stated that The University does not at present have available the data necessary to enable them to determine what the percentage chargeable to The University should be under the terms of said Section and he suggested that the space provided for the insertion of the percentage in said Section shall remain unfilled for the time being and shall be determined by Hadassah and The University as soon as there has been an opportunity to make the necessary factual study.

Hadassah agreed to Mr. Aran's suggestion. Therefore, the percentage will be inserted in the Affiliation Agreement not. later than the day of 1963.

By

THE HEBREW UNIVERSITY

ASSOCIATION

Eliahu Elath, President

THE HEBREW UNINERSITY OF **JERUSALEM** 

Eliabu Elath, President

Yair Aran, Administrator HADASSAH, THE WOMEN'S ZIONIST

ORGANIZATION OF AMERICA, INC.

For Lola Kramarsky, President

HADASSAH MEDICAL RELIEF ASSOCIATION, INC.

Ву

Lola Kramarsky, President

MEMORANDUM OF AGREEMENT

Between

HADASSAH

and

THE HEBREW UNIVERSITY

With respect to the Provisions of Section 12 II (d)(iii)(2) of the

Affiliation Agreement

It is agreed between THE UNIVERSITY and KADASSAH that if, as and when an agreement among THE UNIVERSITY, HADASSAH and ALPHA OMEGA, concerning the latter's participation in the School of Dentistry, is entered into by and among all of said parties, then Section 12 II (d)(iii)(2) of the Affiliation Agreement will be amended to the extent required by the provisions of the agreement with ALPHA OMEGA.

THE HEBREW UNIVERSITY

ASSOCIATION

Eliahu Elath, President

THE HEBREW UNIVERSITY OF

JERUSALEM

Eliahu Elath, President

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Yair Aran, Administrator

HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA. INC.

By Liberary Michigan

For Lola Kramarsky, President

HADASSAH MEDICAL RELIEF ASSOCIATION, INC.

ASSOCIATION, INC.

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For Lola Kramarsky, President

April 1, 1963

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MINUTE OF THE MEETING

Between

Representatives of THE UNIVERSITY and

Representatives of HADASSAH

Held at the Office of Hadassah In the City of New York on December 14, 1962.

With respect to Section 15 of the AFFILIATION AGREEMENT, dealing with academic appointments and promotions, and referring particularly to the letter which the President of THE UNIVERSITY is to deliver to the President of HADASSAH in connection therewith, Mr. Elath said that he has no reason to believe that the practice described in paragraph numbered "1" as being the prevailing practice will be changed.

ASSOCIATION OF AMERICA, INC.	
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Eliahu Elath, President ushu Jatticulas	4
For Lola Kramarsky, President	
JERUSALEM () ( HADASSAH MEDICAL RELIEF	
By ASSOCIATION, INC.	
Eliahu Elath, President By Killian - (()	( t +

For Lola Kramarsky,

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## MEMORANDUM

WITH RESPECT TO THE UTILIZATION OF PROCEEDS DERIVED FROM LIQUIDATION OF ASSETS

It is agreed by THE UNIVERSITY and MADASSAM, that to the extent that HADASSAH has contributed toward the assets of THE MEDICAL SCHOOL outside the MEDICAL CENTER, the proceeds derived from the liquidation of such assets will be used exclusively for Medical School assets in the MEDICAL CENTER.

THE HEBREW UNIVERSITY

ASSOCIATION

Eliahu Elath, President

THE HEBREW MNIVERGITY OF **JERUSALEM** 

Eliahu/Elath, Fresident

Yair Aran, Administrator

HADASSAH, THE WOMEN'S ZIONIST ORGANIZATION OF AMERICA, INC.

Ву

For Lola Kramarsky, President

HADASSAH MEDICAL RELIEF ASSOCIATION, INC.

Ву

For Lola Kramarsky, President

April 1, 1963

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Jerusalem, Israel

Mrs. Lola Kramarsky National President, Hadassah 65 East 52nd Street New York 22, New York

Dear Mrs. Kramarsky:

Reference is made to Section 1 (b) of the Affiliation Agreement, which reads as follows:

"HADASSAN enjoys the status of a tax exempt organization under the United States Internal Revenue Code and is bound, in the conduct of its affairs, to comply with the laws, rules and regulations relevant to it. In entering into this Agreement, HADASSAN does so in good faith and belief that all the terms and conditions stated herein are consistent with the aforementioned obligations."

The draft of the Affiliation Agreement, dated 2/1/62, also contained this additional sentence immediately following the above, which has been deleted from the final text of the Agreement, namely:

"In order to protect HADASSAH's status in the United States, it is the understanding and agreement of the parties that this Agreement is contingent upon HADASSAH's responsibility to comply with relevant New York State and Federal laws, and where the Agreement is inconsistent with said responsibilities the applicable laws and regulations shall govern and prevail and the Agreement shall be amended accordingly."

The University is aware that the reason on the part of Hadassah for including this language in the draft was to serve notice on the University that the Agreement may require changes and modifications from time to time should there be Federal or State legislative enactments or administrative rulings or procedures which necessitate such changes in order to preserve the tax-exempt status of Hadassah. The University recognizes the paramount importance of Kadassah preserving its status as a tax-exempt organization, entitling it to receive tax deductible contributions under the terms of applicable United States laws. Accordingly, the University agrees that, upon the request of Hadassah at any time, the parties hereto will promptly consider such proposed changes and modifications in the Agreement as will be recommended in writing by counsel designated by Hadassah in order that the tax-exempt status of Hadassah may not be impaired.

Yours sincerely,

THE HEBREY UNIVERSITY //SSOCIATION

By Flath Product

THE HEBREW UNIVERSITY OF JERUSALEM

Eliahu Elath, President

Yair Aran, Administrator

Jerusalem April 1, 1963